



Measuring manufacturing system complexity: a literature review

Germán Herrera Vidal^{1,2} · Jairo R. Coronado-Hernández³ · Claudia Minnaard⁴

Received: 23 July 2021 / Accepted: 24 May 2022

© The Author(s), under exclusive licence to Springer Science+Business Media, LLC, part of Springer Nature 2022

Abstract

The measurement of complexity is a metric that can be used as a restructuring parameter in a production system, and it is also useful for the analysis of improvements based on the impact of operational indicators. This article aims to review the literature on the measurement of complexity in manufacturing systems. For this purpose, a systematic method based on six stages has been used, with the support of databases and computer media. In terms of contribution, it is worth highlighting that the theory of complexity is immersed in manufacturing systems, represented in approaches, methods, elements and models for its measurement. From the results, the research aims to find vectors for future challenges and gaps that support the strengthening of the industrial environment.

Keywords Complexity · Manufacturing systems · Measuring

Introduction

Manufacturing systems are constantly changing, due to the growth of economies, the effects of globalization and the accelerated pace of new technologies. Given the above, the manufacturing industry in search of being increasingly competitive manages improvement processes oriented towards its products, structure, quality, production and above all towards the positive impact of operational performance indicators, such as cycle time, products in process, finished products, throughput and production costs. It should be noted that in this manufacturing environment, associated resources such as human beings, materials, machinery, equipment, tools and

information are involved, which when interacting with each other generate an increase in complexity.

According to Fernández et al. (2005), complexity is based on the knowledge of a real world that, even if one has all the relevant information about the system, generates uncertainty when recognizing its characteristics, properties and behavior. (Probst, 2013) Complexity is a quality of the system whose level depends on the set of elements that are related and interact, resulting in changes of states in the system. Consequently, (Gare, 2000; Stacey et al., 2000) propose that the complexity of a system depends on the dissimilarity, variety and number of parts and relationships existing in a system. In the research carried out, (Wu et al., 2007) they show the scientific community that there is a direct relationship between inventory costs and manufacturing complexity. On the other hand (Bozarth et al., 2009) they establish that complexity impacts unfavorably on the competitive performance of companies.

Likewise (Kochan et al., 2018) they establish that the impact is reflected on the productivity and quality of the processes. In view of the above, several authors have sought to simplify manufacturing systems by measuring complexity (Salum, 2000). According to Sivadasan et al. (2006), complexity can be measured by comparing actual and planned performance, where accurate decision making becomes difficult due to variability.

Consequently, uncontrolled complexity leads to increased operational costs and expenses.

✉ Germán Herrera Vidal
herreraavg@tecnocomfenalco.edu.co

Jairo R. Coronado-Hernández
jcoronad18@cuc.edu.co

Claudia Minnaard
minnaardclaudia@gmail.com

¹ Industrial Engineering Department, Grupo de Investigación Ciptec, Fundacion Universitaria Tecnológico Comfenalco, Cartagena, Colombia
² Universidad Nacional Lomas de Zamora, Lomas de Zamora, Argentina
³ Productivity and Innovation Department, Universidad de La Costa, Barranquilla, Colombia
⁴ Faculty of Engineering, Universidad Nacional Lomas de Zamora, Lomas de Zamora, Argentina

For this reason (Sivadasan et al., 2006) establishes that in order to manage its measurement, it is necessary to take into account the determining factors associated with a production system. More recent research addresses elements such as (i) plant design and structure (Broniatowski & Moses, 2016; Jung et al., 2020; Schoettl et al., 2014), (ii) the production process (Gomes et al., 2019; Modrak & Soltysova, 2018; Zhang & Li, 2011; Zuzana et al., 2019), (iii) the human aspect (Brinzer & Banerjee, 2017), (iv) production indicators (Malone & Wolfarth, 2013; Mattsson et al., 2012; Townsend & Urbanic, 2015; Wu et al., 2007), (v) the supply chain (Bozarth et al., 2009; Gravier & Kelly, 2012; Hamta et al., 2018; Kavilal et al., 2018; Modrak & Marton, 2014; Piya et al., 2020; Sivadasan et al., 2006) and (vi) production planning and scheduling (Fan et al., 2017a; Jonsson & Ivert, 2015; Liu et al., 2008; Rao & Efstathiou, 2006). This is where the innovation component lies, as current manufacturing models are geared towards mass customisation and lean strategies, focusing on high quality, low cost, agile, flexible and efficient designs.

It is evident that recent research is framed within the interest of the thematic axis addressed, an aspect that makes the present work relevant. From another perspective, (Vidal & Hernández, 2021a) in his research work shows that complexity studies in Latin American countries such as Colombia, Argentina, Chile, Ecuador and others, associated with business environments have a high degree of scarcity, therefore, it is a weak aspect in manufacturing systems and supply chains.

The literature distinguishes different approaches and methods to measure complexity, including non-linear dynamics, information theory, hybrid methods, enumeration, and others. Similarly, there are different types of models classified from a conceptual, theoretical and mathematical perspective.

This article presents a literary exploration on the measurement of complexity in manufacturing systems, allowing to find answers to relevant questions regarding the subject and to demonstrate literally the importance of the measurement of complexity in manufacturing management, the most outstanding references, the approaches, methods and types of models more common and used. The work is divided into three sections, first the method is developed, followed by the results and finally the conclusions.

Method

For the development of the literary exploration, a proposed methodology was built, which includes five stages (i) Guiding questions, (ii) Information sources and search strategy, (iii) Study selection, (iv) Inclusion and exclusion criteria and (v) Answers to questions. Figure 1 shows the systematisation of the literature review.

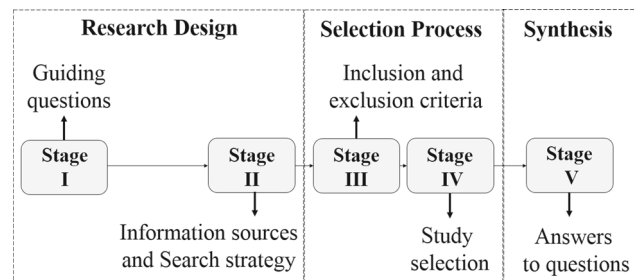


Fig. 1 Systematisation of the literature review

Guiding Questions

Complexity in a manufacturing environment has several consequences that affect the optimal performance of operations and influence decision making. According to Aelker et al. (2013), it is of vital importance to identify and measure it quantitatively, in order to avoid, reduce or eliminate it. Because they have an impact on operational costs and performance indicators related to lead times, service levels, plan mismatches and inventories. In a manufacturing system, various departments, resources and workstations interact and must work in a synchronised and integrated manner to ensure a smooth flow of materials, documents and information. This variety, uncertainty and diversity result in a high level of complexity, which ultimately affects what is planned and scheduled.

Although complexity has been studied, there is no common approach and many models are theoretical. According to Peter Drucker, manufacturing systems must be measurable and quantifiable, given that what is measured can be controlled, however it must be taken into account that measuring complexity is not a simple matter (Vidal & Hernández, 2021b). With this in mind, some guiding questions have been defined to find answers to specific issues of the described problem.

- Q1. Why is measuring complexity important in manufacturing management?
- Q2. What are the considerations for measuring complexity?
- Q3. What are the most outstanding references in complexity measurement?
- Q4. What approaches and methods exist to measure complexity in a manufacturing environment?
- Q5. What kind of models stand out to measure complexity in a manufacturing environment?

Information sources and search strategy

Five databases were selected to ensure that the guiding questions were covered. These databases are Scopus, Springer, Elsevier, Taylor & Francis and Google Scholar as a search engine for other sources.

Scientific databases were used as an information search strategy. The keywords used were "measurement", "method", "complexity", "manufacturing" and "production". For these queries, the operators "AND" and "OR" were used between each of the keywords. Subsequently, filters were applied for publication type, publication date, discipline and language. The results were extracted, organised and analysed using programmes such as Excel, Publish or Perish and VosViewer.

Study selection

Eligible studies were selected in three stages. (i) Titles were screened for terms indicating complexity, measurement, manufacturing, production and system. Only the most relevant were selected. (ii) abstracts were examined for studies investigating methods of measuring complexity in manufacturing systems. And (iii) a pre-reading of the paper was done to check for the existence of the application of some kind of method.

Inclusion and exclusion criteria

According to Kitchenham and Charters (2007), the inclusion and exclusion criteria allow prioritising those articles that provide information for the guiding questions formulated in item 2.1. Given the above, articles were excluded according to the assessment described in items 2.4 according to their title, abstract and document review.

With regard to the inclusion criteria, only articles published in English were included. With subject areas belonging to the discipline of engineering specifically in the industrial field. And with respect to the time horizon of the search, only papers published from the year 2000 onwards were included.

Answers to questions

This section presents an outline of the literature reviewed. First, theoretical premises are shown, accompanied by concepts, methods and evaluations. All this from a spectrum of evolution from 2000 to 2021. Including an overview of gaps identified in addressing each of the guiding questions (Q).

Question report (Q1)

The study of complexity comprises a broad vision that involves different scenarios linked to inhuman, human and intangible aspects (Simon, 2002; Wiendahl & Worbs, 2003).

From a systematic approach, (Meyers, 2009) states that the complexity of the system must be consistent with the volume of information required. They (Wagensberg, 2007) also define it as the magnitude of variables needed to determine the state of the system. Entering into an industrial environment, (Garbie & Shikdar, 2011) state that complexity has started to be considered as a new form of evaluation of industrial companies, being also one of the useful tools for the analysis of improvements and business restructuring.

There are different types of complexity in manufacturing systems. According to their classification, according to their origin, for (Isik, 2010) there are three categories: internal, external and total. Internal complexity is linked to the elements that interact within the company, and that can be affected by external elements, called external complexity, which is associated with suppliers or customers. And total complexity encompasses all internal and external complexity (Vidal & Hernández, 2021b).

Depending on time and its behaviour, according to Gao et al. (2002), complexity in manufacturing systems can be static or dynamic. Static complexity refers to a characteristic that can be associated with the structure of the facility and dynamic complexity refers to the behaviour of the system over time.

In summary, manufacturing systems are complex, so several authors have tried to simplify manufacturing systems. To do so, some have used classical comparison parameters, such as manufacturing time (Salum, 2000), distances between stations (Kim et al., 2002), material handling costs (Sherali et al., 2003) and product quality (Li et al., 2005); and others from complexity measurement (Efthymiou et al., 2016; Jacobs, 2007; Wu et al., 2002). According to Wu et al. (2013), complexity measurement in systems and manufacturing is a metric that serves as a parameter to establish improvement plans, and they establish that systems with a high degree of complexity tend to have a higher number of problems compared to simpler systems. Therefore, measuring complexity in manufacturing systems will allow managers to investigate and compare different types of configurations, structures and designs, evaluate system behaviour and facilitate accurate decision-making.

Question report (Q2)

Measuring complexity is an objective metric, so it is obtained from data obtained reliably from constant monitoring of the system. This consideration is vital if management is to have a useful and valid measure to support decisions. The researcher (McCarthy et al., 2000), argued that, in addition to validity, the complexity metric should consider separate additive measurements, thus simplifying the calculation and providing better analysis. According to Wu et al. (2013), when measuring complexity, the structure of the system on the one

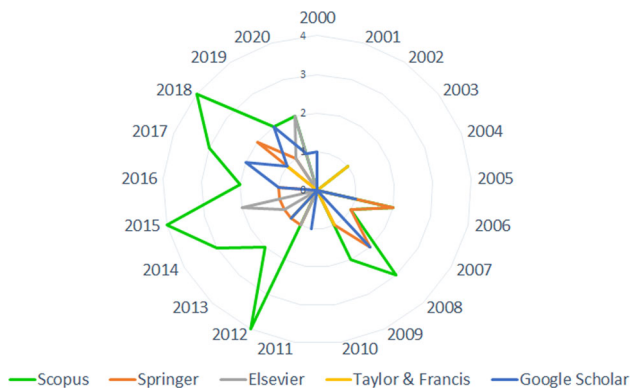


Fig. 2 Volume of publications per year in database

hand and the uncertainty of the system on the other must be considered.

According to Vanmali et al. (2013), static complexity relates to the volume of products, number of processes, and number of machines, among others. And dynamic complexity measures performance over time, such as corrective maintenance of the machine.

Question report (Q3)

To construct the search query in each of the databases a specific path was structured: ("Complexity" AND "manufacturing" OR "Production" AND "Measuring" OR "Measurement"). A certain number of publications related to the research topic were found. Figure 2 shows the volume per year in each source consulted. The results show a high research development in the last 10 years.

It is important to highlight the authors with the highest number of citations, which is an indication of the quality of the contributions and the generation of new knowledge for science. Table 1 shows the number of citations per published work, highlighting the prevalence of citations in Springer and Elsevier databases. Given the above, authors such as Andersson and Bellgran (2015), Fera et al. (2018), Broniatowski and Moses (2016) and Smart et al. (2013).

In terms of contribution to the measurement of complexity, it is notorious that in the last ten years, there has been an increase in the consideration of factors such as design or structure (Ds) and process (Pr). And the little development towards elements such as persons (Pe), products (Pd), planning and scheduling (Ps).

Based on information from Scopus, a study of the most used words taking into account 6489 terms, including titles, abstract and keywords, allowed to visualise a research focus on complexity. Figure 3 shows a clear trend in case studies of design and manufacturing systems, using quantitative model-oriented measurement methods such as optimisation, algorithms and process simulation. Given the above,

in a research presented by Vidal et al., (2021a; Vidal et al., 2021b) at the third international conference SUSCOM-2021, a hybrid conceptual model based on complexity index heuristics and entropic measurements is proposed. This supports the application of mathematical models, providing relevant, structured and organised information for manufacturing decision makers.

Question report (Q4)

According to Efthymiou et al. (2014), the most common approaches to measure complexity addressed in the literature are non-linear dynamics (DT), information theory (IT), hybrid methods (H), other approaches (OA) and quantitative index (QI). Table 2 shows a classification of the different methods applied to measure complexity in systems, relating different characteristics, such as: Qualitative (QI), Quantitative (Qn), Static (S), Dynamic (D), Static and Dynamic (S&D), Objective (O) and Subjective (Sb). The prevalence towards quantitative and objective is evident.

Chaos and non-linear dynamics theory (DT) Non-linear dynamics is a set of mathematical techniques from chaos theory that are used to measure dynamic complexity (Chrysolouris et al., 2013). According to Reigeluth (2004), chaos theory is a theoretical and descriptive analysis of the unstable behavior of dynamic systems, meaning that dynamics is the evolution of the system over time, unstable in the absence of repetitive patterns, and non-linear since what comes out is not proportional to what goes in. According to Efthymiou et al. (2012), in the Chaos and Non-linear dynamics theory there are three types of methods that are used to measure the stability of a system.

- (i) Phase portraits (PP), According to Elias and Nambuthiri (2014); Sun & Wu, 2012; Yan et al., 2012) a graphical method is applicable to look at the system dynamics by means of maps. Consequently (Donner et al., 2008) by means of the simulation of non-linear dynamic discrete events, they study and evaluate manufacturing systems in push and pull scenarios for production control.
- (ii) Lyapunov Exponents (LE), this method allows the assessment of the unstable behaviour of dynamic systems. According to Wolf (2014), Lyapunov's exponents are measures that allow to quantify the sensitivity of a system, when it contains at least one positive exponent it is defined as unstable and depending on the magnitude in a time horizon its dynamism can be visualized. From an industrial environment (Papakostas & Mourtzis, 2007), who analyze the chaotic dynamism through the use of exponents, and Lyapunov (Wang et al., 2005), use the method for inventory control based

Table 1 Relationship of citations and the elements of manufacturing system

| Authors | Cites | Ds | Pr | Pd | Pe | Ps |
|--|-------|----|----|----|----|----|
| Turco & Maggioni (2020) | 6 | | | | ● | |
| Brinzer & Schneider (2020) | 2 | | ● | | | |
| Jung et al. (2020) | 0 | ● | | | | |
| Gomes et al. (2019) | 6 | | ● | | | |
| Zuzana et al. (2019) | 0 | | ● | | | |
| Juffs & Han (2019) | 0 | | ● | | | |
| Fera et al. (2018) | 52 | | ● | | | |
| Kavilal et al. (2018) (Kavilal et al., 2018) | 17 | ● | | | | |
| Modrak & Soltysova (2018) | 14 | ● | | | | |
| Hamta et al. (2018) | 12 | ● | | | | |
| Guoliang et al. (2017) | 15 | ● | | | | |
| Brinzer & Banerjee (2017) | 12 | | | | ● | |
| Raihanian & Behdad (2017) | 3 | ● | | | | |
| Fan et al. (2017a) | 0 | ● | | | | |
| He et al. (2017) | 0 | | ● | | | |
| Broniatowski & Moses (2016) (Broniatowski & Moses, 2016) | 46 | ● | | | | |
| Schlick & Demissie (2016) | 0 | | ● | | | |
| Andersson & Bellgran (2015) | 117 | | ● | | | |
| Jonsson & Ivert (2015) | 36 | | | | | ● |
| Drzymalski (2015) | 9 | | ● | | | |
| Townsend & Urbanic (2015) | 7 | | ● | | | |
| Youn (2014) | 31 | | ● | | | |
| Schoettl et al. (2014) | 5 | ● | | | | |
| Modrak & Marton (2014) | 0 | ● | | | | |
| Smart et al. (2013) | 42 | | | | | ● |
| Malone & Wolfarth (2013) | 15 | | ● | | | |
| Grussenmeyer & Blecker (2013) | 5 | | ● | | | |
| Zhang (2012) | 37 | | | | | ● |
| Mattsson et al. (2012) | 30 | ● | ● | ● | ● | |
| Gravier & Kelly (2012) | 3 | ● | | | | |
| Ma et al. (2012) | 1 | | | | ● | |
| Mattsson et al. (2011) | 25 | ● | ● | ● | ● | |

on the diversification of product batches for unstable demand, appear.

- (iii) Bifurcation diagrams (BD), this method allows through a graphic scheme to show the behavior of a manufacturing process, so that the elements and parameters that lead to an unstable type of behavior can be identified.

Some researchers have developed work with this type of method, given the case developed by Scholz-Reiter et al. (2002) those who control manufacturing systems based on bifurcation diagrams, specifically in the inventory management process. In (Papakostas & Mourtzis, 2007), the instability of a manufacturing system is graphically evaluated

through demand management analysis, taking into account quantitative time series methods.

The search queries used are shown below: ("Complexity" AND "Method" AND "Phase Portraits"); ("Complexity" AND "Method" AND "Lyapunov Exponents"); ("Complexity" AND "Method" AND "Bifurcation Diagrams"). Table 3 shows a review of studies of complexity measurement methods using chaos theory mathematical techniques, identifying three effects on dynamic complexity. using chaos theory mathematical techniques, identifying three effects on dynamic complexity (i) Production volume, (ii) Production planning and scheduling and (iii) Process uncertainty. The predominance of the Lyapunov Exponents (LE) method is

Fig. 3 Most relevant words

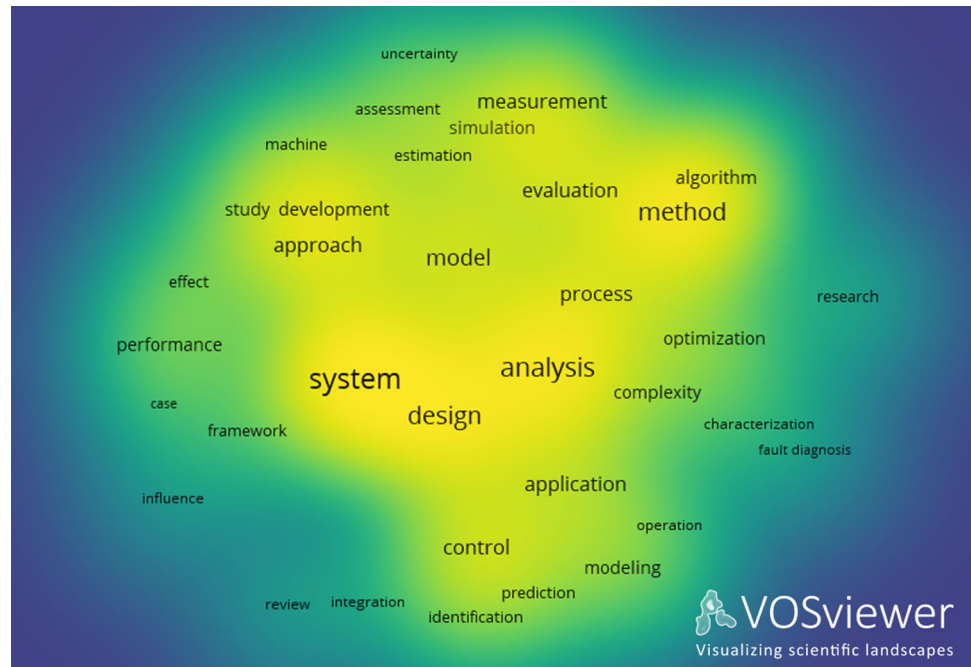


Table 2 Characteristics of approaches and methods

| Approach | Method | QI | Qn | S | D | S&D | O | Sb |
|----------|--------------------------------|----|----|---|---|-----|---|----|
| DT | Phase Portraits (PP) | | ● | | ● | | ● | |
| | Lyapunov Exponents (LE) | | ● | | ● | | ● | |
| | Bifurcation Diagrams (BD) | | ● | | ● | | ● | |
| IT | Shannon Entropy (SE) | | ● | | | ● | ● | |
| | E-Machines (EM) | | ● | | | ● | ● | |
| | Kolmogorov (K) | | ● | | | ● | ● | |
| H | Heuristic (H) | | ● | ● | | | ● | |
| OA | Fluid Dynamics (FD) | | ● | | | ● | ● | |
| | Questionnaires (Q) | ● | | | | ● | | ● |
| QI | Complexity Calculator (CXC) | | ● | | | ● | ● | |
| | Complexity Index (CXI) | ● | ● | | ● | | | ● |
| | Manufacturing Complexity (MCI) | | ● | | ● | | ● | |
| | Robustness Index (RI) | | ● | | ● | | | ● |

evident, with the effect of production planning and scheduling being less analysed.

Information theory (IT) Information theory has its beginnings in the work of Shannon (1948), who introduced a metric for quantifying information, taken as a measure of entropy and used to measure the uncertainty of the random variables of a system. This measure was taken to an industrial level, to calculate the complexity of manufacturing systems thanks to the research work of Wu et al. (2013). According to Calinescu (2000), information theory measures the complexity of a system as a function of the volume of information. Taking this

into account (Calinescu, 2000; Sivadasan et al., 2002), they state that a system with high complexity requires a higher volume of information. According to Efthymiou et al. (2012), there are three types of measurement methods in Information Theory:

- (i) Shannon entropy (SE), which is based on analytical equations to measure complexity, facilitating analysis in different types of scenarios and providing a quantitative basis for decision-making. Some authors who applied this type of method in manufacturing systems stand out (Vanmali et al., 2013), who used entropy to

Table 3 Evaluation relationship with respect to chaos theory and nonlinear dynamics (DT)

| Method | Authors | Dynamic | | | Evaluation |
|--|--|------------------|----|-----|---|
| | | I | II | III | |
| Phase Portraits (PP) | Pan & Chen (2016) | | | ● | Equipment downtime and productivity |
| | Donner et al. (2008) | | ● | | Performance control strategies |
| | Giannelos et al. (2007) | | ● | | Lead time delays |
| | Peters et al. (2004) | | | ● | Throughput time and production rates |
| | Chryssolouris et al. (2004) | | ● | | Lead time delays |
| Lyapunov Exponents (LE) | Ma et al. (2019) | ● | | | Speed of price adjustment and discounting |
| | Ndofor et al. (2018) (Ndofor et al., 2018) | | | ● | Level of unpredictability in production sectors |
| | Guo (2018) | | | ● | Identifying chaotic parameters |
| | Yu et al. (2017) | | | ● | Analysis on daily closing price |
| | Donner et al. (2015) | | | ● | Dynamic transitions in non-stationary systems |
| | Leverick et al. (2015) (Leverick et al., 2015) | | | ● | Comparing dynamic characteristics over time |
| | Elias & Narayanan (2014) | ● | | | Transitions of operation and working material |
| | Wolf et al. (2014) (Wolf, 2014) | ● | | | Volume growth rate monitoring |
| | Chryssolouris et al. (2013) | | | ● | Relationship between flexibility and complexity |
| | Sun & Wu (2012) | | | ● | Stability analysis of nonlinear systems |
| | Yan et al. (2012) | | | ● | Dynamic changes of machine state |
| | Benaissa et al. (2008) | | | ● | Dynamic behavior of dynamic systems |
| | Papakostas & Mourtzis (2007) | ● | | | Adaptability of a manufacturing system |
| | Makui & Madadi (2007) | ● | | | Supply chain behavior |
| | Bifurcation Diagrams (BD) | Ma et al. (2019) | ● | | |
| Kwuimy et al. (2014) (Kwuimy et al., 2014) | | | | ● | Level of complexity and transition of movement |
| Wang et al. (2010) | | ● | | | Production capacity with chaotic behaviors |
| Papakostas & Mourtzis (2007) | | ● | | | Adaptability of a manufacturing system |
| Scholz-Reiter et al. (2002) | | | ● | | Dynamic behavior of the production system |

measure complexity in shop-floor type systems. Similarly, (Efstathiou et al., 2002) used the entropy metric to assess static and dynamic complexity in manufacturing systems. From the supply chain point of view (Isik, 2010) propose a measure of the total static and dynamic complexity in the supply chain. Similarly, (Modrak & Semanco, 2012) identify the best configuration of a supply network by measuring the complexity

entropy. More recently, (Wu et al., 2018) address structural models based on Shannon entropy for sustainable engineering studies.

- (ii) E-Machines (EM), this method can be used to measure dynamic complexity, based on the different states that a machine can have in a time horizon. In practice, research has appeared such as that of Vanmali et al. (2013), which evaluated the performance and complexity of a system based on considerations of machine

capacity and the probabilities of the different states. Also, (Garbie, 2012) worked on a research project under a complexity simulation approach in terms of the probability of machine states considering product quantities and inventory costs.

- (iii) Kolmogorov (K), this method provides a measure of entropic complexity that allows to evaluate and analyse the behaviour over time of different manufacturing components. From the point of view of applicability, the work developed by Mourtzis et al. (2013); Mourtzis et al., 2015), which studies the uncertainty of performance indicators in centralised and decentralised production systems in supply chains, stands out.

The search queries used are shown below: ("Complexity" AND "Method" AND "Shannon Entropy"); ("Complexity" AND "Method" AND "E-Machines"); ("Complexity" AND "Method" AND "Kolmogorov"). Table 4 shows a review of complexity measurement studies with respect to Information Theory (IT). Five effects on static complexity have been identified (i) Number and variety of products, (ii) Number of parts, (iii) Product structure, (iv) Number of machines or work centres and (v) Plant layout. And three effects on dynamic complexity already defined in the previous section. The Kolmogorov (K) method prevails, with the effect of product structure, production volume and production planning and scheduling being less analysed.

Quantitative index (QI) The methods of the quantitative index are the techniques that allow you to measure the complexity of manufacturing systems from an analytical perspective, the methods used and the products in European countries. In literature there are several methods such as: (i) Complexity Calculator (CXC), developed by Zeltzer et al. (2013) in an applied research project called Belgian Complex, in which its objective was to characterize the complexity of specific workstations in manufacturing systems. (ii) Complexity Index (CXI), According to Mattsson et al. (2011) this method helps companies to understand their production system based on the experience of the workers. (iii) Manufacturing Complexity Index (MCI), that model was raised by Urbanic and ElMaraghy (2006), who from three elements such as the flow of information, diversity and variability measure the complexity of a manufacturing system. (iv) Robustness Index (RI), developed by Mattsson et al. (2011), who determine the production capacity of a system and, based on changes in product development, identify whether the system is robust. The search queries used are shown below: ("Complexity" AND "Method" AND "Complexity Calculator"); ("Complexity" AND "Method" AND "Complexity Index"); ("Complexity" AND "Method" AND "Manufacturing Complexity Index"); ("Complexity" AND "Method" AND "Robustness Index"). Table 5 shows little

evidence of the effect of number of parts and production planning and scheduling.

Hybrid (H) Some research proposes hybrid approaches, which are the result of a combination of information theory and quantitative indices (ElMaraghy & Urbanic, 2003). Quantitative methods are those that classify products, resources and machines according to criteria of quantity and attributes. In the literature some research works stand out in ElMaraghy and Urbanic (2003) (Gabriel, 2007) they propose a measurement of complexity based on information theory taking into account characteristics of the product and the process, in this research they measure the effect of resources within the manufacturing system. Consequently, (ElMaraghy et al., 2005), they determine the measurement of complexity in manufacturing systems considering aspects such as the availability of the resources used. (Németh & Földesi, 2009) shows an indicator that allows for the measurement of complexity based on knowledge of the number of stations and links between them. More recently, (ElMaraghy et al., 2014), they propose six types of complexity indices for plant distribution characteristics.

The search queries used are shown below: ("Complexity" AND "Method" AND "Shannon Entropy" AND "Complexity Calculator"); ("Complexity" AND "Method" AND "Shannon Entropy" AND "Complexity Index"); ("Complexity" AND "Method" AND "Shannon Entropy" AND "Manufacturing Complexity Index"); ("Complexity" AND "Method" AND "Shannon Entropy" AND "Robustness Index"). The same structure was used for the E-Machines and Kolmogorov methods.

Table 5 shows a review of complexity measurement studies using a hybrid approach. The research evidences a combination of information theory and quantitative indices, showing a tendency towards static complexity and low projection to dynamic complexity.

Other approaches In this section are those methods that are not associated with any of the above approaches. According to Efthymiou et al. (2012), within other approaches there are two types of methods, (i) Fluid dynamics (FD), this method is used from the estimation of performance indicators around the planning, programming and control of production (Bertsimas et al., 2017; Dai & Prabhakar, 2000; Efthymiou et al., 2009). (ii) Questionnaires (Q), this method allows to measure the complexity in systems from structured questionnaires using Likert scales, applied to managers and head of production of the companies, finally the results obtained are analyzed statistically. Some of these studies (Guimaraes et al., 2009), in which a questionnaire was applied to a sample of 500 plant managers to corroborate the performance of a system in terms of complexity, stand out. In (Bozarth et al., 2009), questionnaires are used in 209 manufacturing

Table 4 Evaluation relationship with respect to information theory (IT)

| Method | Authors | Static | | | | | Dynamic | | | Evaluation |
|--------------------------|--|--------|----|-----|----|---|---------|----|-----|---|
| | | I | II | III | IV | V | I | II | III | |
| Shannon Entropy (SE) | Zuzana et al. (2019) | | | | ● | | | | | Analysis of static complexity |
| | Zhang et al. (2017) | | | | | | | | ● | Shortest path in complex networks |
| | Manns et al. (2016) | | | | | | | ● | | Data-driven human motion variation |
| | Sharma et al. (2016) | | ● | | ● | | | | | Failure diagnosis and severity in bearings |
| | Modrak et al. (2014) | ● | | | | | | | | Product variety in complex processes |
| | Vanmali et al. (2013) | | ● | | ● | ● | | | | Analysis of static complexity |
| | Modrak & Marton (2013) | ● | | ● | | | | | | Correlation between supply chains |
| | Modrak & Semanco (2012) | | ● | | | | | | | Identifying a better configuration variant |
| | Modrak & Marton (2012) | | ● | | | | | | | Structural design of the supply chain |
| | Isik (2010) | | ● | ● | | | | | | Complexity of information and material flows |
| | Bone et al. (2010) | ● | ● | ● | | | | | | Correlation between system architecture |
| | Efstathiou et al. (2002) | | ● | | | | | | ● | Evaluation of structural and dynamic complexity |
| E-Machines (EM) | Vanmali et al. (2013) | | ● | | ● | ● | | | | Analysis of static complexity |
| | Kamrani & Adat (2008) | ● | | | | | | | | Risks associated with product variety |
| | Park et al. (2006) | | | | | | | | ● | Stock price index |
| | Elmaraghy et al. (2000) | | | | ● | | | ● | | Minimizing waiting interval and flow time |
| Kolmogorov (K) | Fan et al. (2018) | | | | ● | | | | | Operation time and high human error rates |
| | Mizgier (2017) | ● | | | | | | | | Supply chain risk |
| | Jiang et al. (2015) (Jiang et al., 2015) | | | | ● | | | | | Bearing defects in machines |
| | Kandjani et al. (2015) | | | | | | | ● | | Complexity of projects in planning stage |
| | Mourtzis et al. (2015) | | | | | | ● | ● | | Performance of decentralized manufacturing networks |
| | Leverick et al. (2015) (Elias & Namboothiri, 2014) | | | | | | | | ● | Comparing dynamic characteristics of time series |
| | Cui et al. (2015) | | | | | | | | ● | Control system information |
| | Li et al. (2013) | | | | | | | | ● | Reducing data complexity |
| | Modrak & Marton (2013) | ● | | ● | | | | | | Correlation between supply chains |
| | Yusuf et al. (2013) | | | | | | | | ● | Complexity of location of viable stockpiles |
| De Biagi & Chiaia (2013) | | | | | | ● | | | | Structural robustness |
| | Mourtzis et al. (2013) | ● | | | | ● | ● | | | Design and operation of manufacturing networks |

Table 4 (continued)

| Method | Authors | Static | | | | | Dynamic | | | Evaluation |
|--------|-------------------------|--------|----|-----|----|---|---------|----|-----|--|
| | | I | II | III | IV | V | I | II | III | |
| | Allaire et al. (2012) | | | | | | | | ● | Resource allocation to reduce complexity |
| | Elmaraghy et al. (2012) | ● | ● | ● | | | | ● | | Complexity of design, products and manufacturing |
| | Khan & Angeles (2011) | | | | | | | | ● | Complexity of kinematic chains |
| | Isik (2010) | | ● | ● | | | | | | Complexity of information and material flows |
| | Frizelle & Suhov (2008) | ● | | | | | | ● | ● | Effective comparisons with queues in the system |
| | Li & Chandra (2007) | | | | | | | | ● | Integration of generic knowledge |
| | Frizelle & Suhov (2001) | ● | | | | | | ● | ● | Behavior of queues in the system |

plants in various industries in seven countries in different geographical regions of the world to study which sources add complexity and impact on business performance. More recently (Eckstein et al., 2015) questionnaires from 143 German companies are investigating the effects of product complexity on the agility and adaptability of the supply chain in terms of cost and operational performance.

The search queries used are shown below: ("Complexity" AND "Method" AND "Fluid dynamics"); ("Complexity" AND "Method" AND "Questionnaires"). Table 5 shows the prevalence of the questionnaire method (Q) over the fluid dynamics method (FD), being less analyzed the effect on static complexity: Product structure, number of machines or work centers and plant layout, and on dynamic complexity: Production volume and Production planning and scheduling.

Question report (Q5)

There are different models to measure complexity, (i) conceptual models, (ii) theoretical models and (iii) mathematical models. The literature review shows the application of theoretical, conceptual and mathematical models, the latter being the trend-setters. The studies developed by Vidal et al., 2021a; Vidal et al., 2021b) corroborate that they can work in a hybrid way as the conceptual ones guarantee a better understanding of the mathematical models. The search queries used are shown below: ("Complexity" AND "Models" AND "Conceptual"); ("Complexity" AND "Models" AND "Theoretical"); ("Complexity" AND "Models" AND "Mathematical"). From Table 6 it can be abstracted that the models encompass performance indicators in addition to complexity, which allow in a complementary way to evaluate manufacturing systems, such as: (i) Finished products,

(ii) Cycle time, (iii) In-process products, (iv) Throughput, (v) Productivity, (vi) Efficiency and (vii) Cost of production.

Results

In this section, a comparison of overall results is presented, taking into account the five questions (Q) formulated. Figure 4 illustrates a bar chart according to the number of publications over the last ten (10) years. It is evident that there is a growing interest from the scientific community on topics related to approaches and methods for measuring complexity in a manufacturing environment (Q4) and the types of models for its measurement (Q5).

The bar chart in Fig. 5 illustrates the number of articles according to publication type, grouped according to question Q. The prevalence of journal publications is evident for all questions. This indicates that there is a high level of maturity and quality in the contribution to science, given the rigorous and demanding nature of this type of publication.

Findings on Q1

The objective of question Q1 is to identify the importance of measuring complexity in manufacturing management. To achieve the objective, from the selected articles, several were identified that contribute to provide an answer (see Fig. 6).

Findings on Q2

The objective of question Q2 is to find the considerations to be taken into account for measuring complexity in manufacturing systems. Table 7 shows the considerations (i) quantity

Table 5 Evaluation relationship with respect to hybrid (H), other approaches (OA) and quantitative index (QI)

| Method | Authors | Static | | | | | Dynamic | | | Evaluation |
|--------------------------------------|--|--|----|-----|----|---|---------|----|-----|---|
| | | I | II | III | IV | V | I | II | III | |
| Complexity Calculator (CXC) | Van Landeghem et al. (2016) | ● | ● | ● | | | | | | Impact on the human operator within manufacturing |
| | Tarrar et al. (2016) | | | | ● | ● | | | | Measuring complexity for work improvement |
| | Mattsson et al. (2014) | | | | | | | | ● | Comparative analysis of quantitative methods |
| | Zeltzer et al. (2013) | | | | ● | | | | ● | Complexity in production performance |
| Complexity Index (CXI) | Falck et al. (2017) | ● | | ● | ● | | | | | Evaluating assembly complexity |
| | Mattsson et al. (2016) | | | | ● | ● | | | | Station design, work variation and disturbances |
| | Mattsson et al. (2014) | | | | | | | | ● | Comparative analysis of quantitative methods |
| | Mattsson et al. (2011) | | | | | | ● | | ● | Rebalancing level in production lines |
| Manufacturing Complexity Index | Mattsson et al. (2014) | | | | | | | | ● | Comparative analysis of quantitative methods |
| | Urbanic & ElMaraghy (2006) (Urbanic & ElMaraghy, 2006) | ● | | | ● | ● | | | ● | Evaluate elements of manufacturing complexity |
| Robustness Index (RI) | Mattsson et al. (2014) | | | | | | | | ● | Comparative analysis of quantitative methods |
| | Mattsson et al. (2011) | | | | | | ● | | ● | Rebalancing level in production lines |
| Heuristic and Information Theory (H) | ElMaraghy et al. (2014) | | | | ● | ● | | | | Structural complexity of manufacturing systems |
| | Romano (2009) | ● | ● | | | ● | | | | Configuration of supply networks |
| | Németh & Foldesi (2009) | | ● | ● | | ● | | | | Complexity and length of the supply chain |
| | Battini et al. (2007) | ● | ● | | ● | | | | | Analysis of supply chain networks |
| | Gabriel (2007) | | | | ● | ● | | | | Complexity on manufacturing performance |
| | ElMaraghy et al. (2005) | ● | ● | ● | | | | | | Analysis of the number and variety of components |
| | ElMaraghy & Urbanic (2003) | ● | ● | ● | ● | | | | | Effects of worker attributes on the system |
| | Fluid Dynamics (FD) | Mourtzis & Doukas (2014) (Mourtzis & Doukas, 2014) | | | | | | ● | ● | |
| Romano (2009) | | ● | ● | | | ● | | | | Configuration of supply networks |
| Efthymiou et al. (2009) | | | | | | | | ● | | Modelling and understanding production system |
| Questionnaires (Q) | Brinzer & Schneider (2020) | ● | ● | | | | | | | Identifying relevant complexity driver |
| | Eckstein et al. (2015) | ● | ● | | | | | | | Moderating effect of product complexity |

Table 5 (continued)

| Method | Authors | Static | | | | | Dynamic | | | Evaluation | |
|--------|-----------------------------|--------|----|-----|----|---|---------|----|-----|------------|--|
| | | I | II | III | IV | V | I | II | III | | |
| | Blome et al. (2014) | ● | | | | | | | | ● | Knowledge transfer and flexibility |
| | Abdullah et al. (2014) | | | | | | | | | ● | Impact of Operational Complexity |
| | Manuj & Sahin (2011) | | | | | | | ● | | ● | Drivers of supply chain complexity |
| | Bozarth et al. (2009) | | | | | | | | ● | ● | Impact on manufacturing plant performance |
| | Größler et al. (2006) | | | | | | | | | ● | Adapting processes in the face of increasing complexity |
| | Perona & Miragliotta (2004) | ● | ● | ● | | | | | | ● | The impact of flexible process capability on the product-process |
| | Novak & Eppinger (2001) | ● | ● | | | | | | | | Product complexity and the supply chain |
| | Guimaraes et al. (2009) | | | | | ● | ● | | | | System complexity in relation to performance |

of products, (ii) volume of resources, (iii) system structure, (iv) uncertainty and (v) additive measures for calculation. It is evident the recommendation by researchers in recent years towards elements such as system structure and uncertainty.

Findings on Q3

The aim of question Q3 is to find the most relevant benchmarks in complexity measurement. From what is structured in Table 1, it is noticeable that in the last ten years the consideration of factors such as design or structure (Ds) and process (Pr) has increased. And little development towards elements such as people (Pe), products (Pd), planning and programming (Ps). Figure 7 shows a more detailed study, considering the most current publications, thus providing a spectrum of possible future work in this area of research.

Findings on Q4

The aim of question Q4 is to find out what approaches and methods exist to measure complexity in a manufacturing environment. Table 8 shows characteristic aspects between the different approaches, which allow to compare them and thus to establish advantages and disadvantages.

From Fig. 8 it can be seen the predominance of the Lyapunov Exponents (LE), Kolmogorov (K), Shannon Entropy and Questionnaires (Q) methods. Figure 9 shows that of the elements addressed, the least analysed is the effect of production planning and scheduling, production volume and structural characteristics associated with the product and the

plant. At the same time, there is a tendency towards static complexity and a low projection towards dynamic complexity.

Findings on Q5

The aim of question Q5 is to find out what type of models are used to measure complexity in a manufacturing environment. From the research in Table 6, Fig. 10 shows a high dominance of the different models towards static complexity and little development towards dynamic and mixed complexity. At the same time, it is worth highlighting a greater inclination towards mathematical models, which are also supported by conceptual and theoretical models.

Conclusion

In this paper, a systematic literature review has been carried out, synthesising the contributions of publications during the period 2000–2021. The review process was carried out with rigour, selecting and critically evaluating the predominant research over this period. It should be noted that the search for information was limited to the discipline of engineering, specifically in the industrial field, and to the thematic area of measuring complexity in manufacturing systems. This facilitates a greater approach and depth on the set of references studied. The review showed that complexity theory is immersed in manufacturing systems, due to the high variety, diversity and uncertainty in each of its components and

Table 6 List of outstanding model types for measuring complexity

| Model | Complexity | Authors | Evaluation |
|-------------------|--------------------|---|---|
| Conceptual model | Static | Niu et al. (2020) | Development of the complexity of the dispatch area tasks |
| | | Modrak & Soltysova (2018) | Operational complexity for the selection of the optimal design alternative |
| | | Rios et al. (2015) | Analysis from the conceptual model working with people |
| | | Modrak & Marton (2013) | Definition of a methodological structure for assembly lines in supply chains |
| | | Mattsson et al. (2011) | Measure production complexity specifically by workstation |
| | Dynamic | Huang et al. (2014) | Measuring structural complexity of a conceptual model |
| | | Dekkers et al. (2012) | Complexity Conceptual Model of Lean Construction |
| | Static and dynamic | Eckstein et al. (2015) | Evaluation of suppliers in order to identify predominantly threaten the performance |
| | | Watkins & Kelley (2001) (Watkins & Kelley, 2001) | Understand the interrelationships of a supply chain from a measure of complexity of agility |
| | | | Structural complexity of the product, process and machine readiness |
| Theoretical Model | Static | Nagpal et al. (2013) | Complexity metric for multidimensional models for data warehouse |
| | | Schoenherr (2010) | Complexity in the introduction of new products specifically ecological |
| | | Schuh & Eversheim (2004) | Complexity in the introduction of new products specifically ecological |
| | | Seuring et al. (2004) | Understand the factors that drive complexity in manufacturing systems |
| | | Lin et al. (2001) | Minimization of the number of derivative changes at the start of production |
| | | Reduction in the amount of resources used in a production process | |

Table 6 (continued)

| Model | Complexity | Authors | Evaluation | | | |
|--------------------|--------------------|-------------------------|--|--|---|---|
| Mathematical Model | Dynamic | Clark & Jacques (2012) | The absolute complexity of a system from its configuration and structure | | | |
| | Static and dynamic | Giachetti et al. (2003) | Structural and operational complexity considering the main characteristics of the system | | | |
| | Static | Static | Zuzana et al. (2019) | Measuring Production Process Complexity | | |
| | | | Manuel et al. (2018) | Simulation and comparison of mathematical models of increasing levels of complexity | | |
| | | | ElMaraghy et al. (2014) | Evaluate the structural complexity of a manufacturing system in the physical environment | | |
| | | | Modrak et al. (2014) | Complexity based on product configuration and variations | | |
| | | | Cho et al. (2009) | Static complexity according to the operational efficiency of the machines | | |
| | | | Hu et al. (2008) | Measure performance from system configuration in assembly processes | | |
| | | | Arteta & Giachetti (2004) | Measure complexity by considering structural changes in the process | | |
| | | | Dynamic | Dynamic | Lazarev & Nekrasov (2017) | Mathematical models for enterprise resource scheduling: |
| | | | | | Zatopek & Urednicek (2017) | Dynamic behaviour comparison of three different mathematical model complexities |
| | | | | | Fan et al. (2017b) | They quantify the complexity from the human factor with respect to operating time |
| | | | | | Garbie & Shikdar (2011) | Complexity assessment based on a fuzzy logic approach |
| | | | | | Huatuco et al. (2009) | Balance of production with considerations of capacity and products in process |
| | | | | | Lee et al. (2006) | Analysis of the manufacturing system in search of fulfilling the relations of precedence |
| | | | | | Sivadasan et al. (2002) (Efstathiou et al., 2002) | Evaluation of critical stages of the production process with considerations of dynamic complexity |

Table 6 (continued)

| Model | Complexity | Authors | Evaluation |
|-------|--------------------|--------------------------|---|
| | Static and dynamic | Vidal et al. (2022) | Complexity in manufacturing systems under flow shop and hybrid environments |
| | | Trabelsi et al. (2011) | Complexity and mathematical model for flowshop problem subject to different types of constraint |
| | | Isik (2010) | Measurements of structural and operational complexity in a manufacturing system |
| | | Wu et al. (2007) | Comparative analysis between the operational costs and the complexity of the system |
| | | EIMaraghy et al. (2005) | Measurement of complexity by means of process coding |
| | | Efstathiou et al. (2012) | Evaluation of the complexity of manufacturing systems through experience |

Fig. 4 Number of publications per year according to Q

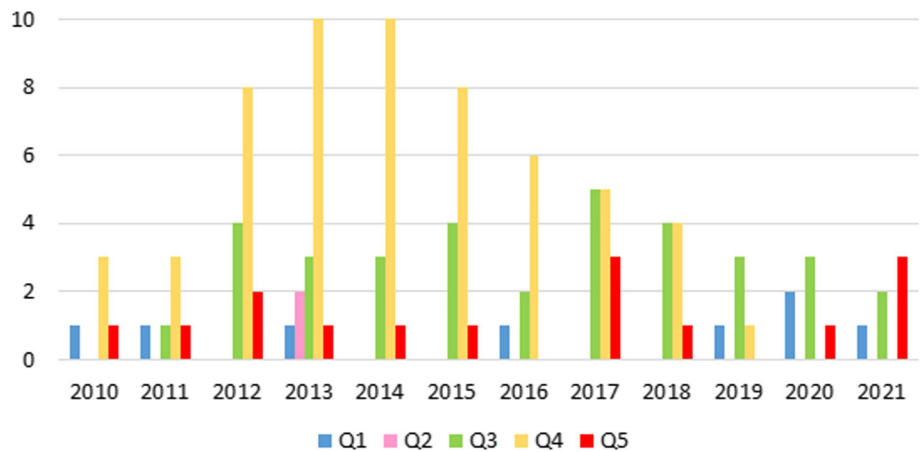


Fig. 5 Number of selected articles based on publication type

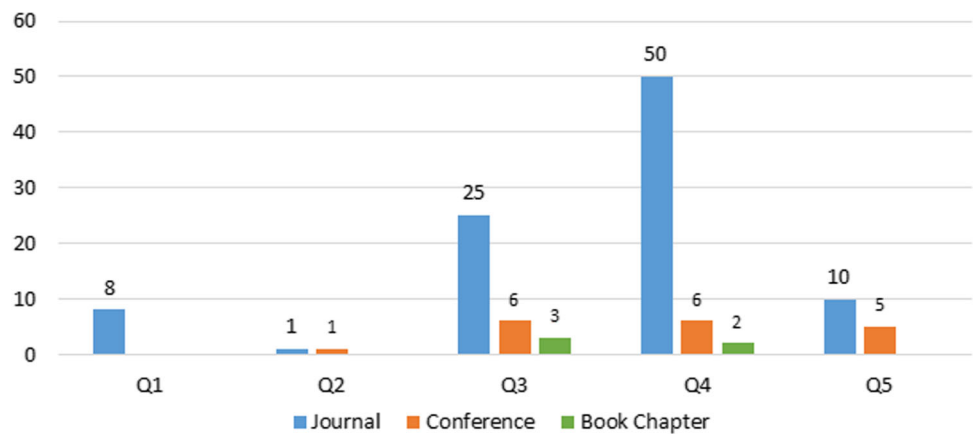
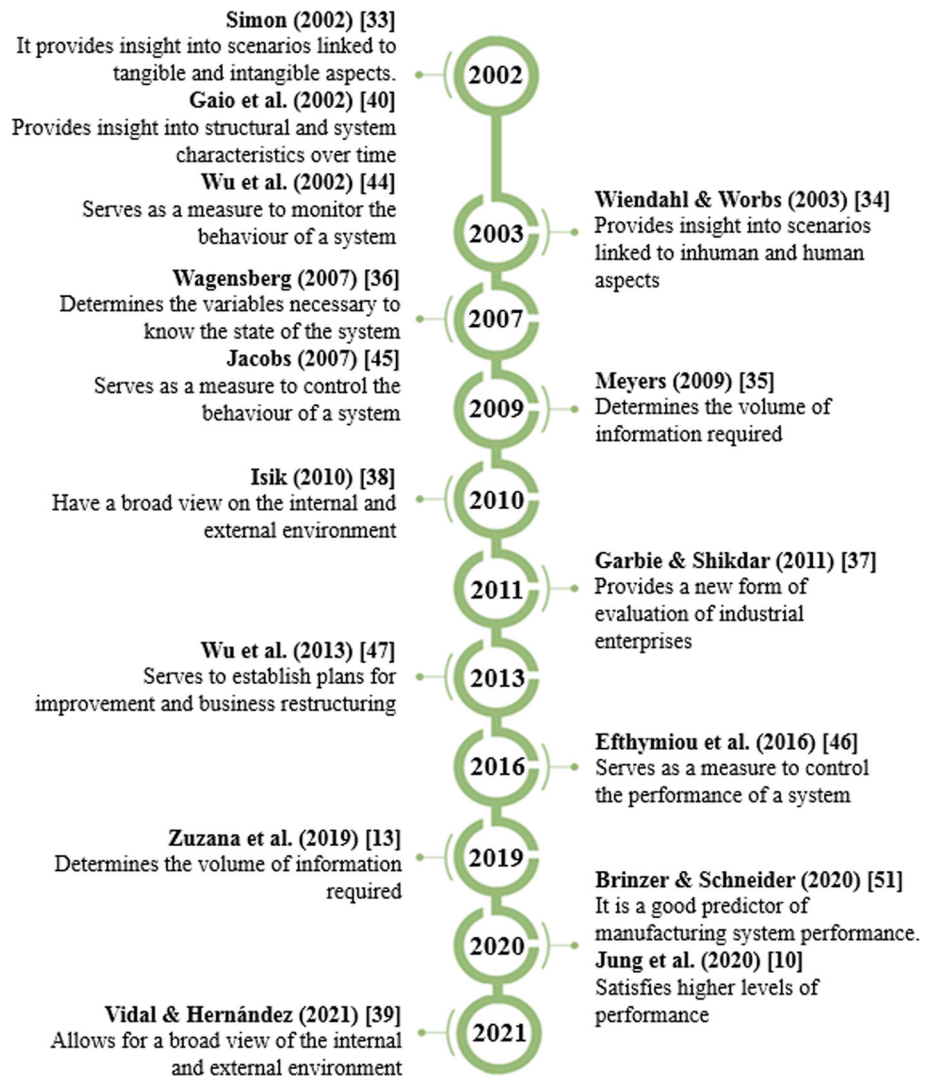


Fig. 6 Characteristics of importance identified



stages. Different approaches, methods, elements and models to measure complexity are distinguished in the literature, the most common approaches such as non-linear dynamics (ND), information theory (IT), hybrid methods (H), quantitative index (QI) and other approaches (OA). The characteristics of each approach were schematically demonstrated, opening up a spectrum for future challenges. In particular, the objectives were achieved, based on five designed questions (Q). The results show (i) A growing interest from the scientific community in issues related to approaches, methods and types of models for measuring complexity in a manufacturing environment. (ii) Recommendations by researchers in recent years towards system structural elements and uncertainty. (iii) Gaps or little development towards key elements for measurement such as people (Pe), products (Pd), planning and scheduling (Ps). (iv) Positive trend towards Lyapunov Exponents (LE), Kolmogorov (K), Shannon Entropy and

Questionnaires (Q) methods. (v) High predominance of models towards static complexity and little development towards dynamic and mixed complexity. (vi) Greater inclination towards mathematical models, linked to optimisation techniques, algorithms and process simulation, and (vii) The use of performance indicators in addition to complexity for the measurement and evaluation of manufacturing systems. In summary, the measurement of complexity in manufacturing systems serves as a reference to focus improvement processes, allowing the management, reduction or elimination of high complexity in workstations, products, manufacturing processes and random variables that generate uncertainty in the system.

Table 7 Considerations for measuring complexity

| Year | Quantity of products | Volume of resources | System structure | Uncertainty | Additive measures |
|------|---------------------------|---------------------------|-----------------------|--|-----------------------------|
| 2021 | Vidal & Hernández (2021b) | Vidal & Hernández (2021b) | Vidal et al. (2022) | Vidal & Hernández (Vidal & Hernández, 2021b) | |
| 2020 | | | Jung et al. (2020) | | |
| 2019 | | | Zuzana et al. (2019) | Gomes et al. (2019) | |
| 2018 | Modrak & Soltysova (2018) | Modrak & Soltysova (2018) | | Huang et al. (2018) | |
| 2016 | Coronado (2016) | | | Coronado (2016) | |
| 2015 | Park & Kremer (2015) | | | | |
| 2013 | Serdarasan (2013) | Vanmali et al. (2013) | | Serdarasan (2013) | Serdarasan (2013) |
| 2012 | | Elmaraghy et al. (2012) | | Elmaraghy et al. (2012) | |
| 2009 | Bozarth et al. (2009) | Bozarth et al. (2009) | | | Bozarth et al. (2009) |
| 2006 | Größler et al. (2006) | | Größler et al. (2006) | | Größler et al. (2006) |
| 2004 | | Seuring et al. (2004) | | | Perona & Miragliotta (2004) |
| 2000 | | | | | McCarthy et al. (2000) |

Fig. 7 Research spectrum of compeljity measurement

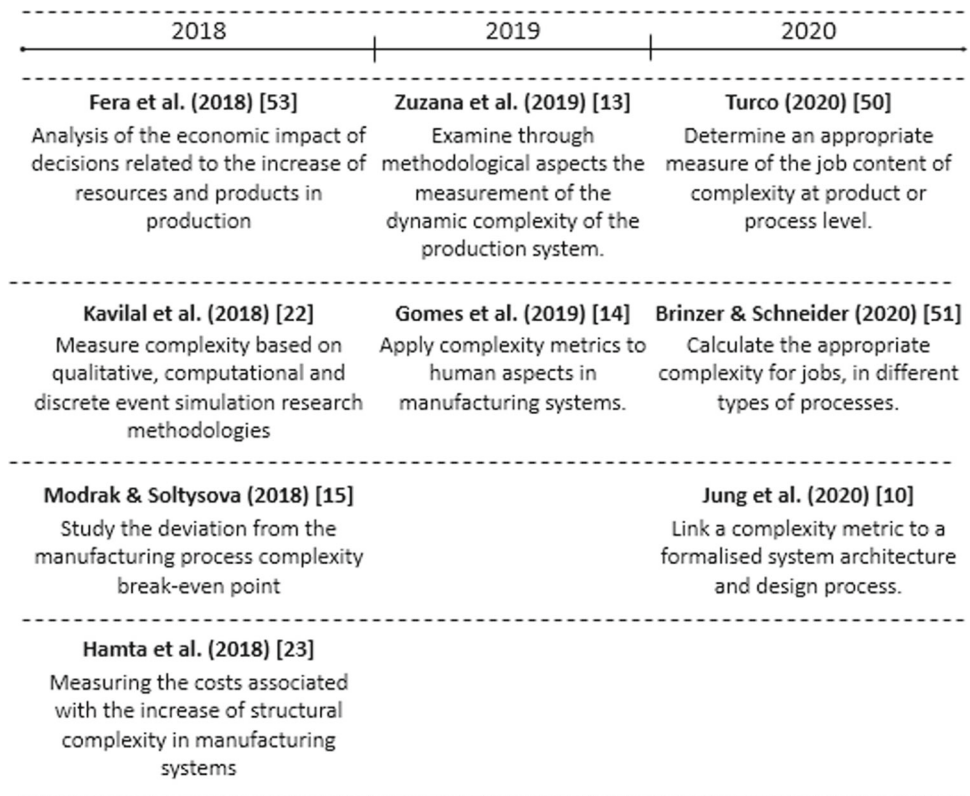


Table 8 Comparison between different characteristics

| Comparison characteristics | DT | IT | QI | H | OA |
|---|----|----|----|---|----|
| Allows only dynamic complexity to be measured | ● | | | | |
| Allows to measure static and dynamic complexity | | ● | ● | ● | ● |
| Analyses stochastic or random models | | ● | ● | ● | ● |
| Apply visualisation techniques | ● | | | | |
| Applicable only for continuous models | ● | | | | |
| Applicable only for discrete models | | ● | ● | ● | ● |
| Develops an analytical and quantitative perspective | ● | ● | ● | ● | ● |
| Diversity in measurement | | | | ● | |
| Enable process stability | ● | | | | |
| Helps to understand the system | | ● | ● | ● | ● |
| Integrates measures of complexity | | | | ● | |
| More complex analysis | ● | | | | |
| Models cannot be simplified | ● | | | | |
| Only applicable for dynamic models | ● | | | | |
| Reduces the degree of uncertainty in the systems | | ● | ● | ● | ● |
| Specific location or machining centre | ● | | | | |

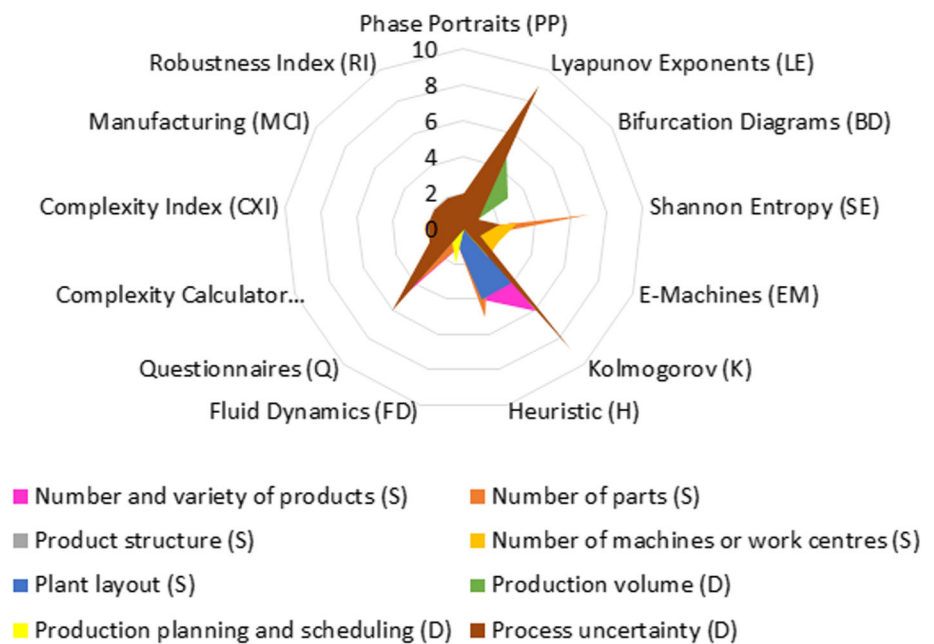
Fig. 8 Comparison between types of approaches

Fig. 9 Comparison between types of elements

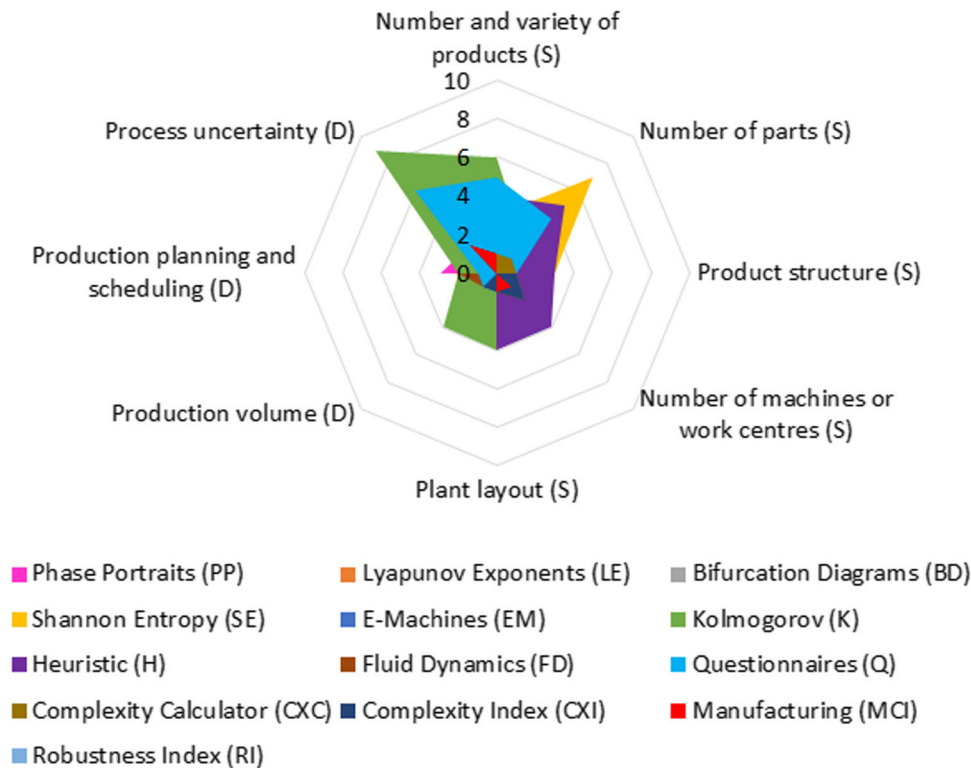
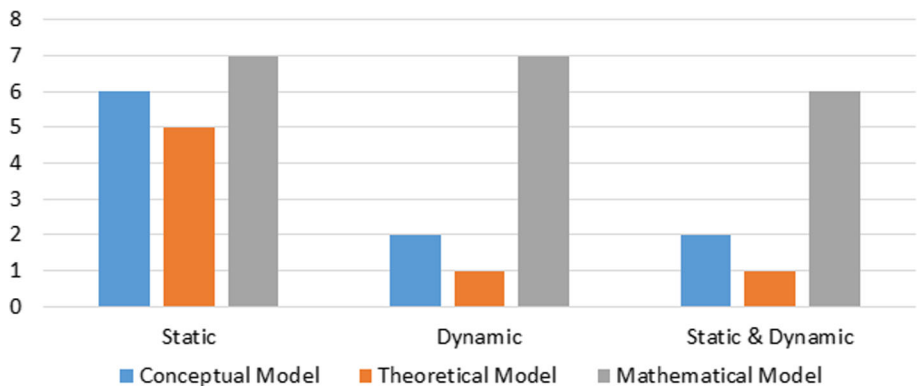


Fig. 10 Comparison between model types



Acknowledgements Thank you to the Fundación Universitaria Tecnológico Comfenalco (FUTC), Investigation Group Ciptec, Universidad de la Costa (CUC)—Colombia and to the Universidad Nacional Lomas de Zamora (UNLZ)—Argentina, for the support of their academic and scientific group.

References

Abdullah, N. L., Jamaludin, K. R., & Talib, H. H. A. (2014). Pretesting impact of operational complexity in Malaysia’s electrical and electronics manufacturing industry. *Jurnal Teknologi*. <https://doi.org/10.11113/jt.v67.2763>

Aelker, J., Bauernhansl, T., & Ehm, H. (2013). Managing complexity in supply chains: A discussion of current approaches on the example of the semiconductor industry. *Procedia CIRP*, 7, 79–84.

Allaire, D., He, Q., Deyst, J., & Willcox, K. (2012). An information-theoretic metric of system complexity with application to engineering system design. *Journal of Mechanical Design*, 134(10), 100906.

Andersson, C., & Bellgran, M. (2015). On the complexity of using performance measures: Enhancing sustained production improvement capability by combining OEE and productivity. *Journal of Manufacturing Systems*, 35, 144–154.

Arteta, B. M., & Giachetti, R. E. (2004). A measure of agility as the complexity of the enterprise system. *Robotics and Computer-Integrated Manufacturing*, 20(6), 495–503.

Battini, D., Persona, A., & Allesina, S. (2007). Towards a use of network analysis: Quantifying the complexity of Supply Chain Networks. *International Journal of Electronic Customer Relationship Management*, 1(1), 75–90.

Benaissa, K., Diep, D., & Dolgui, A. (2008). Control of chaos in agent based manufacturing systems. In *2008 IEEE International Conference on Emerging Technologies and Factory Automation* (pp. 1252–1259). IEEE.

Bertsimas, D., Griffith, J. D., Gupta, V., Kochenderfer, M. J., & Mišić, V. V. (2017). A comparison of Monte Carlo tree search and rolling horizon optimization for large-scale dynamic resource allocation

- problems. *European Journal of Operational Research*, 263(2), 664–678.
- Blome, C., Schoenherr, T., & Eckstein, D. (2014). The impact of knowledge transfer and complexity on supply chain flexibility: A knowledge-based view. *International Journal of Production Economics*, 147, 307–316.
- Bone, M. A., Cloutier, R., Korfiatis, P., & Carrigy, A. (2010). System architecture: Complexities role in architecture entropy. In *2010 5th International Conference on System of Systems Engineering* (pp. 1–6). IEEE.
- Bozarth, C. C., Warsing, D. P., Flynn, B. B., & Flynn, E. J. (2009). The impact of supply chain complexity on manufacturing plant performance. *Journal of Operations Management*, 27(1), 78–93.
- Brinzer, B., & Banerjee, A. (2017). Measuring the human aspect: the key for managing the complexity in production. In *International Conference on Applied Human Factors and Ergonomics* (pp. 14–24). Springer.
- Brinzer, B., & Schneider, K. (2020). Complexity assessment in production: Linking complexity drivers and effects. *Procedia CIRP*, 93, 694–699.
- Broniatowski, D. A., & Moses, J. (2016). Measuring flexibility, descriptive complexity, and rework potential in generic system architectures. *Systems Engineering*, 19(3), 207–221.
- Calinescu, A. (2000). Complexity in manufacturing: an information theoretic approach. In *Conference on complexity and complex systems in industry, 19–20 Sept 2000* (pp. 19–20). University of Warwick.
- Cho, S., Alamoudi, R., & Asfour, S. (2009). Interaction-based complexity measure of manufacturing systems using information entropy. *International Journal of Computer Integrated Manufacturing*, 22(10), 909–922.
- Chryssolouris, G., Efthymiou, K., Papakostas, N., Mourtzis, D., & Pagoropoulos, A. (2013). Flexibility and complexity: Is it a trade-off? *International Journal of Production Research*, 51(23–24), 6788–6802.
- Chryssolouris, G., Giannelos, N., Papakostas, N., & Mourtzis, D. (2004). Chaos theory in production scheduling. *CIRP Annals*, 53(1), 381–383.
- Clark, J. B., & Jacques, D. R. (2012). Practical measurement of complexity in dynamic systems. *Procedia Computer Science*, 8, 14–21.
- Coronado Hernández, J. R. (2016). Analysis of the effect of some complexity and uncertainty factors on the performance of Supply Chains. Proposal of a simulation-based assessment tool (Doctoral dissertation).
- Cui, P. L., Wang, H. F., Chen, J. Y., & Xu, T. H. (2015). Information entropy-based method for complexity measurement of train control system. *Journal of the China Railway Society*, 37(9).
- Dai, J. G., & Prabhakar, B. (2000). The throughput of data switches with and without speedup. In *Proceedings IEEE INFOCOM 2000. Conference on Computer Communications. Nineteenth Annual Joint Conference of the IEEE Computer and Communications Societies* (Cat. No. 00CH37064) (Vol. 2, pp. 556–564). IEEE.
- De Biagi, V., & Chiaia, B. (2013). Complexity and robustness of frame structures. *International Journal of Solids and Structures*, 50(22–23), 3723–3741.
- Dekkers, R., Kühnle, H., Gerschberger, M., Engelhardt-Nowitzki, C., Kummer, S., & Staberhofer, F. (2012). A model to determine complexity in supply networks. *Journal of Manufacturing Technology Management*.
- Donner, R. V., Donges, J. F., Zou, Y., & Feldhoff, J. H. (2015). Complex network analysis of recurrences. In *Recurrence Quantification Analysis* (pp. 101–163). Springer.
- Donner, R., Scholz-Reiter, B., & Hinrichs, U. (2008). Nonlinear characterization of the performance of production and logistics networks. *Journal of Manufacturing Systems*, 27(2), 84–99.
- Drzymalski, J. (2015). A measure of supply chain complexity incorporating virtual arcs. *Journal of Systems Science and Systems Engineering*, 24(4), 486–499.
- Eckstein, D., Goellner, M., Blome, C., & Henke, M. (2015). The performance impact of supply chain agility and supply chain adaptability: The moderating effect of product complexity. *International Journal of Production Research*, 53(10), 3028–3046.
- Efstathiou, J., Calinescu, A., & Blackburn, G. (2002). A web-based expert system to assess the complexity of manufacturing organizations. *Robotics and Computer-Integrated Manufacturing*, 18(3–4), 305–311.
- Efthymiou, K., Papakostas, N., Mourtzis, D., & Chryssolouris, G. (2009). Fluid dynamics analogy to manufacturing systems. In *42nd CIRP Conference on Manufacturing Systems*, Grenoble, France.
- Efthymiou, K., Mourtzis, D., Pagoropoulos, A., Papakostas, N., & Chryssolouris, G. (2016). Manufacturing systems complexity analysis methods review. *International Journal of Computer Integrated Manufacturing*, 29(9), 1025–1044.
- Efthymiou, K., Pagoropoulos, A., Papakostas, N., Mourtzis, D., & Chryssolouris, G. (2012). Manufacturing systems complexity review: Challenges and outlook. *Procedia CIRP*, 3, 644–649.
- Efthymiou, K., Pagoropoulos, A., Papakostas, N., Mourtzis, D., & Chryssolouris, G. (2014). Manufacturing systems complexity: An assessment of manufacturing performance indicators unpredictability. *CIRP Journal of Manufacturing Science and Technology*, 7(4), 324–334.
- Elias, J., & Namboothiri, V. N. (2014). Cross-recurrence plot quantification analysis of input and output signals for the detection of chatter in turning. *Nonlinear Dynamics*, 76(1), 255–261.
- EIMaraghy, H., AlGeddawy, T., Samy, S. N., & Espinoza, V. (2014). A model for assessing the layout structural complexity of manufacturing systems. *Journal of Manufacturing Systems*, 33(1), 51–64.
- EIMaraghy, H. A., Kuzgunkaya, O., & Urbanic, R. J. (2005). Manufacturing systems configuration complexity. *CIRP Annals*, 54(1), 445–450.
- EIMaraghy, H., Patel, V., & Abdullah, I. B. (2000). Scheduling of manufacturing systems under dual-resource constraints using genetic algorithms. *Journal of Manufacturing Systems*, 19(3), 186–201.
- EIMaraghy, W., EIMaraghy, H., Tomiyama, T., & Monostori, L. (2012). Complexity in engineering design and manufacturing. *CIRP Annals*, 61(2), 793–814.
- EIMaraghy, W. H., & Urbanic, R. J. (2003). Modelling of manufacturing systems complexity. *CIRP Annals*, 52(1), 363–366.
- Falahian, R., Dastjerdi, M. M., Molaie, M., Jafari, S., & Gharibzadeh, S. (2015). Artificial neural network-based modeling of brain response to flicker light. *Nonlinear Dynamics*, 81(4), 1951–1967.
- Falck, A. C., Tarrar, M., Mattsson, S., Andersson, L., Rosenqvist, M., & Söderberg, R. (2017). Assessment of manual assembly complexity: A theoretical and empirical comparison of two methods. *International Journal of Production Research*, 55(24), 7237–7250.
- Fan, G., Li, A., Liu, X., & Xu, L. (2017b). Performance complexity measurement of tightening equipment based on Kolmogorov entropy. *International Journal of Mechanical, Aerospace, Industrial, Mechatronic and Manufacturing Engineering*, 11(3), 647–652.
- Fan, G., Li, A., Xie, N., Xu, L., & Liu, X. (2017a). Production line layout planning based on complexity measurement. *International Journal of Industrial and Manufacturing Engineering*, 11(10), 1626–1629.
- Fan, G., Li, A., Zhao, Y., Moroni, G., & Xu, L. (2018). Human factors' complexity measurement of human-based station of assembly line. *Human Factors and Ergonomics in Manufacturing & Service Industries*, 28(6), 342–351.
- Fera, M., Macchiaroli, R., Fruggiero, F., & Lambiase, A. (2018). A new perspective for production process analysis using additive manufacturing—Complexity vs production volume. *The International Journal of Advanced Manufacturing Technology*, 95(1), 673–685.

- Fernández, E. O., Villalobos, J. C. G., & de Cabo, R. M. (2005). From linearity to complexity: Towards a new paradigm/From linearity to complexity: Towards a new paradigm. *Business Studies Notebooks*, 15, 73.
- Frizelle, G., & Suhov, Y. M. (2001). An entropic measurement of queuing behaviour in a class of manufacturing operations. *Proceedings of the Royal Society of London. Series A: Mathematical, Physical and Engineering Sciences*, 457(2011), 1579–1601.
- Frizelle, G., & Suhov, Y. (2008). The measurement of complexity in production and other commercial systems. *Proceedings of the Royal Society a: Mathematical, Physical and Engineering Sciences*, 464(2098), 2649–2668.
- Gabriel, A. (2007). The effect of internal static manufacturing complexity on manufacturing performance.
- Gaio, L., Gino, F., & Zaninotto, E. (2002). I sistemi di produzione: manuale per la gestione operativa dell'impresa. *Carocci*.
- Garbie, I. H. (2012). Concepts and measurements of industrial complexity: A state-of-the-art survey. *International Journal of Industrial and Systems Engineering*, 12(1), 42–83.
- Garbie, I. H., & Shikdar, A. (2011). Analysis and estimation of complexity level in industrial firms. *International Journal of Industrial and Systems Engineering*, 8(2), 175–197.
- Gare, A. (2000). Systems theory and complexity: Introduction. *Democracy & Nature*, 6(3), 327–339.
- Giachetti, R. E., Martinez, L. D., Sáenz, O. A., & Chen, C. S. (2003). Analysis of the structural measures of flexibility and agility using a measurement theoretical framework. *International Journal of Production Economics*, 86(1), 47–62.
- Giannelos, N., Papakostas, N., Mourtzis, D., & Chryssolouris, G. (2007). Dispatching policy for manufacturing jobs and time-delay plots. *International Journal of Computer Integrated Manufacturing*, 20(4), 329–337.
- Gomes, V. M., Paiva, J. R., Reis, M. R., Wainer, G. A., & Calixto, W. P. (2019). Mechanism for measuring system complexity applying sensitivity analysis. *Complexity*. <https://doi.org/10.1155/2019/1303241>
- Gravier, M. J., & Kelly, B. P. (2012). Measuring the cost of complexity in supply chains: Comparison of weighted entropy and the bullwhip effect index. In *Modelling Value* (pp. 257–271). Physica-Verlag HD.
- Größler, A., Grübner, A., & Milling, P. M. (2006). Organisational adaptation processes to external complexity. *International Journal of Operations & Production Management*, 26(3), 254–281.
- Grussenmeyer, R., & Blecker, T. (2013). Complexity and Robustness Influence on Production Performance—A Theoretical Framework. In *Kompetenz* (Ed.), *Interdisziplinarität und Komplexität in der Betriebswirtschaftslehre* (pp. 57–69). Springer Gabler, Wiesbaden.
- Guimaraes, T., Armstrong, C. P., & Jones, B. M. (2009). A new approach to measuring information systems quality. *Quality Management Journal*, 16(1), 42–51.
- Guo, Q. (2018). Early fault identification of rolling bearing based on chaos characteristic parameters. *Academic Journal of Manufacturing Engineering*, 16(4), 68–72.
- Guoliang, F., Aiping, L., Giovanni, M., Liyun, X., & Xuemei, L. (2017). Operation-based configuration complexity measurement for manufacturing system. *Procedia CIRP*, 63, 645–650.
- Hamta, N., Shirazi, M. A., Behdad, S., & Ghomi, S. F. (2018). Modeling and measuring the structural complexity in assembly supply chain networks. *Journal of Intelligent Manufacturing*, 29(2), 259–275.
- HE, X. J., WEI, G. D., & WU, Y. Y. (2017). Complexity Measurement of Automobile Manufacturing Industry Network Environment Based on Fuzzy Evidential Reasoning. *Operations Research and Management Science*, 02.
- Hu, S. J., Zhu, X., Wang, H., & Koren, Y. (2008). Product variety and manufacturing complexity in assembly systems and supply chains. *CIRP Annals*, 57(1), 45–48.
- Huaccho Huatuco, L., Efstathiou, J., Calinescu, A., Sivadasan, S., & Kariuki, S. (2009). Comparing the impact of different rescheduling strategies on the entropic-related complexity of manufacturing systems. *International Journal of Production Research*, 47(15), 4305–4325.
- Huang, C. P., Liu, P., & Zhang, P. (2014). The Complexity Conceptual Model of Lean Construction. In *Proceedings of 2013 4th International Asia Conference on Industrial Engineering and Management Innovation (IEMI2013)* (pp. 31–40). Springer.
- Huang, S., Wang, G., Shang, X., & Yan, Y. (2018). Reconfiguration point decision method based on dynamic complexity for reconfigurable manufacturing system (RMS). *Journal of Intelligent Manufacturing*, 29(5), 1031–1043.
- Hussain, T., Shamail, S., & Awais, M. M. (2005). On Measuring Structural Complexity of a Conceptual Model. In *Automation, Control, and Information Technology* (pp. 71–75)
- Isik, F. (2010). An entropy-based approach for measuring complexity in supply chains. *International Journal of Production Research*, 48(12), 3681–3696.
- Jacobs, M. A. (2007). Product complexity: a definition and impacts on operations. *Decision Line*, 38(5).
- Jiang, K., Xu, G., Tao, T., & Liang, L. (2015). Rolling bearing quality evaluation based on a morphological filter and a Kolmogorov complexity measure. *International Journal of Precision Engineering and Manufacturing*, 16(3), 459–464.
- Jonsson, P., & Ivert, L. K. (2015). Improving performance with sophisticated master production scheduling. *International Journal of Production Economics*, 168, 118–130.
- Juffs, A., & Han, N. R. (2019). Combining formal and usage-based theories with data science techniques in measuring the development of syntactic complexity in written production. In *2019 conference of the American Association for Applied Linguistics (AAAL)*. AAAL.
- Jung, S., Sinha, K., & Suh, E. S. (2020). Domain mapping matrix-based metric for measuring system design complexity. *IEEE Transactions on Engineering Management*. <https://doi.org/10.1109/TEM.2020.3004561>
- Kamrani, A. K., & Adat, A. (2008). Manufacturing complexity analysis: a simulation-based methodology. In *Collaborative Engineering* (pp. 227–248). Springer.
- Kandjani, H., Tavana, M., Bernus, P., Wen, L., & Mohtarami, A. (2015). Using extended Axiomatic Design theory to reduce complexities in Global Software Development projects. *Computers in Industry*, 67, 86–96.
- Kavilal, E. G., Venkatesan, S. P., & Sanket, J. (2018). An integrated interpretive structural modeling and a graph-theoretic approach for measuring the supply chain complexity in the Indian automotive industry. *Journal of Manufacturing Technology Management*.
- Khan, W. A., & Angeles, J. (2011). A novel paradigm for the qualitative synthesis of simple kinematic chains based on complexity measures. *Journal of Mechanisms and Robotics*, 3(3), 031010.
- Kim, B. I., Graves, R. J., Heragu, S. S., & Onge, A. S. (2002). Intelligent agent modeling of an industrial warehousing problem. *Iie Transactions*, 34(7), 601–612.
- Kitchenham, B., & Charters, S. (2007). Guidelines for performing systematic literature reviews in software engineering (EBSE Technical Report, Vol. EBSE-2007-01): Department of Computer Science University of Durham Durham, UK
- Kochan, T. A., Lansbury, R. D., & MacDuffie, J. P. (2018). *After lean production: Evolving employment practices in the world auto industry*. Cornell University Press.
- Kwuimy, C. K., Samadani, M., & Nataraj, C. (2014). Bifurcation analysis of a nonlinear pendulum using recurrence and statistical

- methods: Applications to fault diagnostics. *Nonlinear Dynamics*, 76(4), 1963–1975.
- Van Landeghem, H., & Aghezzaf, E. H. (2016). Complexity issues in mass customized manufacturing. In *Mass customized manufacturing: theoretical concepts and practical approaches* (pp. 58–90).
- Lazarev, A., & Nekrasov, I. (2017). Mathematical models for enterprise resource scheduling: Complexity of key approaches to problem formulation. In *2017 Tenth International Conference Management of Large-Scale System Development (MLSD)* (pp. 1–5). IEEE.
- Lee, H. F., Srinivasan, M. M., & Yano, C. A. (2006). A framework for capacity planning and machine configuration in flexible assembly systems. *International Journal of Flexible Manufacturing Systems*, 18(4), 239–268.
- Leverick, G., Wu, C., & Szturm, T. (2015). Coarse quantization in calculations of entropy measures for experimental time series. *Nonlinear Dynamics*, 79(1), 93–100.
- Li, X., & Chandra, C. (2007). A knowledge integration framework for complex network management. *Industrial Management & Data Systems*.
- Li, S., Rao, S. S., Ragu-Nathan, T. S., & Ragu-Nathan, B. (2005). Development and validation of a measurement instrument for studying supply chain management practices. *Journal of Operations Management*, 23(6), 618–641.
- Li, Z., Baseman, R. J., Zhu, Y., Tipu, F. A., Slonim, N., & Shpigelman, L. (2013). A unified framework for outlier detection in trace data analysis. *IEEE Transactions on Semiconductor Manufacturing*, 27(1), 95–103.
- Lin, G. Y., Breitwieser, R., Cheng, F., Eagen, J. T., & Ettl, M. (2001). Product hardware complexity and its impact on inventory and customer on-time delivery. In *Information-Based Manufacturing* (pp. 61–79). Springer.
- Liu, J., Tu, H., Zhang, H., Xia, F., & Yu, D. (2008). Research on measurement entropy-based of equipment management complexity and its application in production planning. In *International Conference on Intelligent Robotics and Applications* (pp. 604–611). Springer.
- Ma, X. B., Li, G. F., Liu, L. L., & Liu, Y. H. (2012). Measurement of manufacturing system complexity based on key resources. In *Applied Mechanics and Materials* (Vol. 201, pp. 1037–1041). Trans Tech Publications Ltd.
- Ma, J., Lou, W., & Tian, Y. (2019). Bullwhip effect and complexity analysis in a multi-channel supply chain considering price game with discount sensitivity. *International Journal of Production Research*, 57(17), 5432–5452.
- Makui, A., & Madadi, A. (2007). Operational(dynamic) complexity and its behavior insupply chain. *WSEAS Transactions on Systems*, 6(1), 162–166.
- Malone, P., & Wolfarth, L. (2013). Measuring system complexity to support development cost estimates. In *2013 IEEE Aerospace Conference* (pp. 1–13). IEEE.
- Manns, M., Otto, M., & Mauer, M. (2016). Measuring motion capture data quality for data driven human motion synthesis. *Procedia CIRP*, 41, 945–950.
- Manuel Godinho Rodrigues, E., Godina, R., Marzband, M., & Poursmaeil, E. (2018). Simulation and comparison of mathematical models of PV cells with growing levels of complexity. *Energies*, 11(11), 2902.
- Manuj, I., & Sahin, F. (2011). A model of supply chain and supply chain decision-making complexity. *International Journal of Physical Distribution & Logistics Management*, 41(5), 511–549.
- Mattsson, S., Gullander, P., & Davidsson, A. (2011). Method for measuring production complexity. In *28th International Manufacturing Conference*.
- Mattsson, S., Gullander, P., Harlin, U., Bäckstrand, G., Fasth, Å., & Davidsson, A. (2012). Testing complexity index—a method for measuring perceived production complexity. *Procedia CIRP*, 3, 394–399.
- Mattsson, S., Karlsson, M., Gullander, P., Van Landeghem, H., Zeltzer, L., Limère, V., & Stahre, J. (2014). Comparing quantifiable methods to measure complexity in assembly. *International Journal of Manufacturing Research*, 9(1), 112–130.
- Mattsson, S., Tarrar, M., & Fast-Berglund, Å. (2016). Perceived production complexity—understanding more than parts of a system. *International Journal of Production Research*, 54(20), 6008–6016.
- McCarthy, I. P., Rakotobe-Joel, T., & Frizelle, G. (2000). Complex systems theory: Implications and promises for manufacturing organisations. *International Journal of Manufacturing Technology and Management*, 2(1–7), 559–579.
- Meyers, R. A. (Ed.). (2009). *Encyclopedia of complexity and systems science* (Vol. 9). Springer.
- Mizgier, K. J. (2017). Global sensitivity analysis and aggregation of risk in multi-product supply chain networks. *International Journal of Production Research*, 55(1), 130–144.
- Modrak, V., & Marton, D. (2013). Complexity metrics for assembly supply chains: A comparative study. In *Advanced Materials Research* (Vol. 629, pp. 757–762). Trans Tech Publications Ltd.
- Modrak, V., & Marton, D. (2014). Approaches to defining and measuring assembly supply chain complexity. In *Discontinuity and Complexity in Nonlinear Physical Systems* (pp. 193–213). Springer.
- Modrak, V., & Marton, D. (2012). Modelling and complexity assessment of assembly supply chain systems. *Procedia Engineering*, 48, 428–435.
- Modrak, V., Marton, D., & Bednar, S. (2014). Modeling and determining product variety for mass-customized manufacturing. *Procedia CIRP*, 23, 258–263.
- Modrak, V., & Semanco, P. (2012). Structural complexity assessment: A design and management tool for supply chain optimization. *Procedia CIRP*, 3, 227–232.
- Modrak, V., & Soltysova, Z. (2018). Development of operational complexity measure for selection of optimal layout design alternative. *International Journal of Production Research*, 56(24), 7280–7295.
- Mourtzis, D., & Doukas, M. (2014). Design and planning of manufacturing networks for mass customisation and personalisation: Challenges and outlook. *Procedia Cirp*, 19, 1–13.
- Mourtzis, D., Doukas, M., & Psarommatis, F. (2013). Design and operation of manufacturing networks for mass customisation. *CIRP Annals*, 62(1), 467–470.
- Mourtzis, D., Doukas, M., & Psarommatis, F. (2015). A toolbox for the design, planning and operation of manufacturing networks in a mass customisation environment. *Journal of Manufacturing Systems*, 36, 274–286.
- Nagpal, S., Gosain, A., & Sabharwal, S. (2013). Theoretical and empirical validation of comprehensive complexity metric for multidimensional models for data warehouse. *International Journal of System Assurance Engineering and Management*, 4(2), 193–204.
- Ndofor, H. A., Fabian, F., & Michel, J. G. (2018). Chaos in industry environments. *IEEE Transactions on Engineering Management*, 65(2), 191–203.
- Németh, P., & Földesi, P. (2009). Efficient control of logistic processes using multi-criteria performance measurement. *Acta Technica Jaurinensis*, 2(3), 353–360.
- Niu, K., Fang, W., Song, Q., & Guo, B. (2020). Conceptual model development of dispatching team task complexity for metro operating control center. *IEEE Intelligent Transportation Systems Magazine*.
- Novak, S., & Eppinger, S. D. (2001). Sourcing by design: Product complexity and the supply chain. *Management Science*, 47(1), 189–204.
- Pan, Y., & Chen, J. (2016). The changes of complexity in the performance degradation process of rolling element bearing. *Journal of Vibration and Control*, 22(2), 344–357.
- Papakostas, N., & Mourtzis, D. (2007). An approach for adaptability modeling in manufacturing—analysis using chaotic dynamics. *CIRP Annals*, 56(1), 491–494.

- Park, J. B., Lee, J. W., Jo, H. H., Yang, J. S., & Moon, H. T. (2006). Complexity and entropy density analysis of the Korean stock market. In *9th Joint Conference on Information Sciences, JCIS 2006* (Vol. 2006). JCIS.
- Park, K., & Kremer, G. E. O. (2015). Assessment of static complexity in design and manufacturing of a product family and its impact on manufacturing performance. *International Journal of Production Economics*, *169*, 215–232.
- Perona, M., & Miragliotta, G. (2004). Complexity management and supply chain performance assessment. A field study and a conceptual framework. *International Journal of Production Economics*, *90*(1), 103–115.
- Peters, K., Worbs, J., Parlitz, U., & Wiendahl, H. P. (2004). Manufacturing systems with restricted buffer sizes. Nonlinear dynamics of production systems, 39–54.
- Piya, S., Shamsuzzoha, A., & Khadem, M. (2020). Measuring supply chain complexity based on multi-criteria decision approach. In *Proceedings of the 10th International Conference on Industrial Engineering and Operations Management*.
- Probst, G. J. (2013). *Vernetztes Denken: Unternehmen ganzheitlich führen*. Springer-Verlag.
- Raihanian Mashhadi, A., & Behdad, S. (2017). Measuring the Complexity of Additive Manufacturing Supply Chains. In *International Manufacturing Science and Engineering Conference* (Vol. 50732, p. V002T01A037). American Society of Mechanical Engineers.
- Rao, Y., & Efstathiou, J. (2006). Entropy-based measurement of manufacturing system complexity and its application in scheduling. *Chinese Journal of Mechanical Engineering*, *42*(7), 8–13.
- Reigeluth, C. M. (2004). Chaos theory and the sciences of complexity: Foundations for transforming education. In *Annual Meeting of the American Educational Research Association*.
- Rios Carmenado, I. D. L., Herrera Reyes, A. T., & Guillén Torres, J. (2015). Complexity in project management: Analysis from the conceptual model Working with People. *Dyna*, *90*, 23–23.
- Romano, P. (2009). How can fluid dynamics help supply chain management? *International Journal of Production Economics*, *118*(2), 463–472.
- Salum, L. (2000). The cellular manufacturing layout problem. *International Journal of Production Research*, *38*(5), 1053–1069.
- Schlick, C., & Demissie, B. (2016). Validity analysis of selected closed-form solutions for effective measure complexity. In *Product Development Projects* (pp. 283–351). Springer.
- Schoenherr, T., Hilpert, D., Soni, A. K., Venkataramanan, M. A., & Mabert, V. A. (2010). Enterprise systems complexity and its antecedents: a grounded-theory approach. *International Journal of Operations & Production Management*, *30*(6), 639–668.
- Schoettl, F., Paefgen, M. C., & Lindemann, U. (2014). Approach for measuring change-induced complexity based on the production architecture. *Procedia CIRP*, *17*, 172–177.
- Scholz-Reiter, B., Freitag, M., & Schmieder, A. (2002). Modelling and control of production systems based on nonlinear dynamics theory. *Cirp Annals*, *51*(1), 375–378.
- Schuh, G., & Eversheim, W. (2004). Release-engineering—An approach to control rising system-complexity. *CIRP Annals*, *53*(1), 167–170.
- Serdarasan, S. (2013). A review of supply chain complexity drivers. *Computers & Industrial Engineering*, *66*(3), 533–540.
- Seuring, S., Goldbach, M., & Koplin, J. (2004). Managing time and complexity in supply chains: Two cases from the textile industry. *International Journal of Integrated Supply Management*, *1*(2), 180–198.
- Shannon, C. E. (1948). A mathematical theory of communication. *The Bell System Technical Journal*, *27*(3), 379–423.
- Sharma, A., Amarnath, M., & Kankar, P. K. (2016). Feature extraction and fault severity classification in ball bearings. *Journal of Vibration and Control*, *22*(1), 176–192.
- Sherali, H. D., Fraticelli, B. M., & Meller, R. D. (2003). Enhanced model formulations for optimal facility layout. *Operations Research*, *51*(4), 629–644.
- Simon, H. A. (2002). The architecture of complexity. *Managing in the Modular Age: Architectures, Networks, and Organizations*, 15–38.
- Sivadasan, S., Efstathiou, J., Calinescu, A., & Huatuco, L. H. (2006). Advances on measuring the operational complexity of supplier—customer systems. *European Journal of Operational Research*, *171*(1), 208–226.
- Sivadasan, S., Efstathiou, J., Frizelle, G., Shirazi, R., & Calinescu, A. (2002). An information-theoretic methodology for measuring the operational complexity of supplier-customer systems. *International Journal of Operations & Production Management*, *22*(1), 80–102.
- Smart, J., Calinescu, A., & Huatuco, L. H. (2013). Extending the information-theoretic measures of the dynamic complexity of manufacturing systems. *International Journal of Production Research*, *51*(2), 362–379.
- Stacey, R. D., Griffin, D., & Shaw, P. (2000). *Complexity and management: Fad or radical challenge to systems thinking?* Psychology Press.
- Sun, Y., & Wu, C. Q. (2012). A radial-basis-function network-based method of estimating Lyapunov exponents from a scalar time series for analyzing nonlinear systems stability. *Nonlinear Dynamics*, *70*(2), 1689–1708.
- Tarrar, M., Harari, N. S., & Mattsson, S. (2016). Using the Complexity Index to discuss improvements at work: A case study in an automotive company. In *7th Swedish Production Symposium*.
- Townsend, V., & Urbanic, J. (2015). A case study measuring the impact of a participatory design intervention on system complexity and cycle time in an assemble-to-order system. *Procedia Manufacturing*, *1*, 134–145.
- Trabelsi, W., Sauvey, C., & Sauer, N. (2011). Complexity and mathematical model for flowshop problem subject to different types of blocking constraint. *IFAC Proceedings Volumes*, *44*(1), 8183–8188.
- Turco, A. L., & Maggioni, D. (2020). The knowledge and skill content of production complexity. *Research Policy*, 104059.
- Urbanic, R. J., & ElMaraghy, W. H. (2006). Modeling of manufacturing process complexity. In *Advances in Design* (pp. 425–436). Springer, London.
- Vanmali, A. V., Deshmukh, S. S., & Gadre, V. M. (2013). Low complexity detail preserving multi-exposure image fusion for images with balanced exposure. In *2013 National Conference on Communications (NCC)* (pp. 1–5). IEEE.
- Vidal, G. H., & Hernández, J. R. C. (2021a). Complexity in manufacturing systems: a literature review. *Production Engineering*, 1–13.
- Vidal, G. H., Hernández, J. R. C., & Niebles, A. C. P. (2021a). Conceptual model for measuring complexity in manufacturing systems. In *Proceedings of Third International Conference on Sustainable Computing: SUSCOM 2021a*. Springer. ISBN 9789811645372.
- Vidal, G. H., Hernández, J. R. C., & Gonzalez, G. G. (2021b). Evaluation and analysis of models for the measurement of complexity in manufacturing systems. In *Proceedings of Third International Conference on Sustainable Computing: SUSCOM 2021b*. Springer. ISBN 9789811645372.
- Vidal, G. H., & Hernández, J. R. C. (2021b). Study of the effects of complexity on the manufacturing sector. *Production Engineering*, *15*(1), 69–78.
- Vidal, G. H., Hernández, J. R. C., & Minnaard, C. (2022). Modeling and statistical analysis of complexity in manufacturing systems under flow shop and hybrid environments. *The International Journal of Advanced Manufacturing Technology*, *118*(9), 3049–3058.
- Wagensberg, J. (2007). *Ideas sobre la complejidad del mundo*. Tusquets.
- Wang, J., Hu, Z., & Wang, X. (2010). Complex dynamic behaviors of supply chain system with constraint of production capacity. In

- 2010 7th International Conference on Service Systems and Service Management (pp. 1–5). IEEE.
- Wang, K. J., Wee, H. M., Gao, S. F., & Chung, S. L. (2005). Production and inventory control with chaotic demands. *Omega*, 33(2), 97–106.
- Watkins, T. A., & Kelley, M. R. (2001). Manufacturing scale, lot sizes and product complexity in defense and commercial manufacturing. *Defence and Peace Economics*, 12(3), 229–247.
- Wiendahl, H. P., & Worbs, J. (2003). Simulation based analysis of complex production systems with methods of non-linear dynamics. *Journal of Materials Processing Technology*, 139(1–3), 28–34.
- Wolf, A. (2014). 13. Quantifying chaos with Lyapunov exponents. In *Chaos* (pp. 273–290). Princeton University Press.
- Wu, Y., Frizelle, G., Ayril, L., Marsein, J., Van de Merwe, E., & Zhou, D. (2002). A simulation study on supply chain complexity in manufacturing industry. In *Proceedings of the Conference of the Manufacturing Complexity Network*. University of Cambridge.
- Wu, S., Fu, Y., Shen, H., & Liu, F. (2018). Using ranked weights and Shannon entropy to modify regional sustainable society index. *Sustainable Cities and Society*, 41, 443–448.
- Wu, Y., Frizelle, G., & Efstathiou, J. (2007). A study on the cost of operational complexity in customer–supplier systems. *International Journal of Production Economics*, 106(1), 217–229.
- Wu, Y. R., Huatuco, L. H., Frizelle, G., & Smart, J. (2013). A method for analysing operational complexity in supply chains. *Journal of the Operational Research Society*, 64(5), 654–667.
- Yan, R., Liu, Y., & Gao, R. X. (2012). Permutation entropy: A nonlinear statistical measure for status characterization of rotary machines. *Mechanical Systems and Signal Processing*, 29, 474–484.
- Youn, S. J. (2014). Measuring syntactic complexity in L2 pragmatic production: Investigating relationships among pragmatics, grammar, and proficiency. *System*, 42, 270–287.
- Yu, J., Cao, J., Wang, W., & Liao, W. (2017). Recurrence plot and recurrence quantification analysis of human gait complexity. *Journal of Xi'an Jiaotong University*, 51(10), 47–52.
- Yusuf, Y. Y., Gunasekaran, A., Musa, A., El-Berishy, N. M., Abubakar, T., & Ambursa, H. M. (2013). The UK oil and gas supply chains: An empirical analysis of adoption of sustainable measures and performance outcomes. *International Journal of Production Economics*, 146(2), 501–514.
- Zatopek, J., & Urednicek, Z. (2017). Dynamic behaviour comparison of three different mathematical model complexities. *Annals of Daaam & Proceedings*, 28.
- Zeltzer, L., Limère, V., Van Landeghem, H., Aghezzaf, E. H., & Stahre, J. (2013). Measuring complexity in mixed-model assembly workstations. *International Journal of Production Research*, 51(15), 4630–4643.
- Zhang, Z., Zhang, Z., Ma, W., & Zhou, H. (2017). Research on Shortest Paths-Based Entropy of Weighted Complex Networks. In *International Conference on Electrical and Information Technologies for Rail Transportation* (pp. 793–800). Springer.
- Zhang, G., & Li, C. (2011). Measuring Method of System Complexity. In Y. Wang & T. Li (Eds.), *Knowledge engineering and management. Advances in intelligent and soft computing*. (Vol. 123). Springer. https://doi.org/10.1007/978-3-642-25661-5_77
- Zhang, Z. (2012). Manufacturing complexity and its measurement based on entropy models. *The International Journal of Advanced Manufacturing Technology*, 62(9), 867–873.
- Zuzana, S., Slavomir, B., & Annamaria, B. (2019). Measuring production process complexity. In *Smart technology trends in industrial and business management* (pp. 71–83). Springer.

Publisher's Note Springer Nature remains neutral with regard to jurisdictional claims in published maps and institutional affiliations.