

See discussions, stats, and author profiles for this publication at: <https://www.researchgate.net/publication/320153224>

Location-based measurement and visualization for interdependence network on construction sites

Article in *Advanced Engineering Informatics* · October 2017

DOI: 10.1016/j.aei.2017.09.003

CITATIONS

0

READS

48

5 authors, including:



Xincong Yang

The Hong Kong Polytechnic University

9 PUBLICATIONS 6 CITATIONS

[SEE PROFILE](#)



Xiaowei Luo

City University of Hong Kong

22 PUBLICATIONS 141 CITATIONS

[SEE PROFILE](#)



Xiaochun Luo

The Hong Kong Polytechnic University

22 PUBLICATIONS 104 CITATIONS

[SEE PROFILE](#)



H.L. Guo

Tsinghua University

30 PUBLICATIONS 407 CITATIONS

[SEE PROFILE](#)

Some of the authors of this publication are also working on these related projects:



Building Energy Management [View project](#)



Optioneering solutions for the sustainable built environment [View project](#)

All content following this page was uploaded by Xincong Yang on 07 October 2017.

The user has requested enhancement of the downloaded file.

1 **Location-based measurement and visualization for interdependence**

2 **network on construction sites**

3 Xincong Yang, Xiaowei Luo, Heng Li, Xiaochun Luo and Hongling Guo

4

5 **Abstract**

6 Appropriately assigning workers to tasks is vitally important in project management. To do
7 this, project managers need to objectively and effectively measure and visualize the
8 spatiotemporal orders of real construction process as well as coordination structure of the
9 workforce. However, currently there is no method/tool available to project managers to
10 represent spatiotemporal orders of construction processes. To address this issue, this
11 paper presents a novel approach to measuring the real spatiotemporal order of onsite tasks
12 as well as the task interdependence by an interdependence network. This approach
13 extracts the distance of workspace distributions as a key interdependence indicator from
14 historical location tracks across different construction stages according to the area-
15 restricted nature of construction activities. It then integrates generated interdependence
16 into a network over time, to imply the cooperation patterns in stages and a task delivery
17 across stages with a holistic view. To validate the approach, location data were collected
18 from 31 workers working in a high-rise housing construction project for one week to
19 construct the interdependence network of this project, which was used to quantitatively
20 evaluate the performance of construction schedule, assignments and cooperation. Results
21 show that the interdependence network is able to provide insightful information on how

22 workers perform individual tasks onsite and it is also an effective tool to identify and
23 display the interactions among site workers.

24

25 **Keywords**

26 Construction activities, interdependence network, quantitative measurement, location-
27 based service.

28

29 **1. Introduction**

30 A crucial issue in construction industry - which is typically labor intensive - is whether
31 construction workers are assigned with suitable tasks. Task assignment not only influences
32 project performances, but also the safety and wellbeing of worker themselves. As a part of
33 a construction plan, a construction schedule is commonly predefined ahead of the real
34 construction. The schedule serves as a basis in assigning individual tasks to the workforce.
35 However, when individual workers cannot complete their assigned tasks in time, the whole
36 project is prone to delay due to workspace occupancy and spatiotemporal interdependence
37 of tasks [1, 2].

38 On the other hand, project managers do not have effective tools to conveniently track and
39 represent workspace occupancy and dynamic interchanges of workforce on sites. Direct
40 observations and daily/weekly reports often lead to inefficiencies in identifying and
41 resolving conflicts in spatiotemporal interdependence of tasks. This study thus aims to
42 develop an interdependence network to explicitly track and represent spatiotemporal

43 interdependence of construction tasks [3]. The interdependence network is automatically
44 generated from site information collected by a real-time location system; and this
45 independence network has the potential to become an effective tool for project managers
46 in analyzing and resolving spatiotemporal conflicts of construction tasks.

47 Unlike in the manufacture industry where products are assembled on a production line by
48 workers whose working locations are relatively static, building components are static in
49 locations where different trades of workers come to execute different tasks at various time
50 periods [4]. Thus the location of workers does not only indicate the distribution of
51 workspace occupied by workers, but also represent the sequence of carrying out
52 construction tasks by workers [5, 6]. In addition, since workspace is a limited resource,
53 how to allocate workspace among workers implies how workforce collaborates to conduct
54 a collaborative task. Visualizing the variation of workspaces among workers enables
55 project managers to identify potential spatiotemporal conflicts within the process as well
56 as obtain feedback from workers on task assignment.

57

58 **2. Background, related work and assumptions**

59 As a relevant concept to this study, social network is widely adopted as it can integrate
60 social variables to represent construction process and the workforce organization [7-11],
61 acknowledging that enhanced communications and knowledge sharing can achieve better
62 project performances [12, 13]. Through surveys including questionnaires and interviews, a
63 generated social network visualizes and represents interactions among stake holders.
64 However, indirectly obtaining sufficient information and knowledge through

65 questionnaires and interviews can be tedious and troublesome. In addition, a social
66 network can only represent qualitative and non-temporal values; these largely prohibited
67 us to directly adopt social network to visualize spatiotemporal interdependence of
68 construction tasks [14, 15].

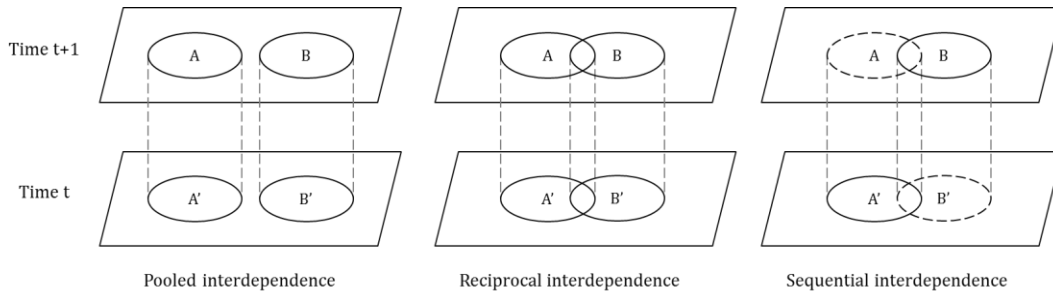
69 In this study, a novel network is developed to measure and visualize construction
70 processes and workforce organization in terms of their area/space-restricted and temporal
71 natures. According to the coordination theory, interdependence of construction tasks is
72 classified into three categories: pooled, sequential and reciprocal interdependence. *Pooled*
73 *interdependence* refers to two tasks/workers where “one (task) in which each part renders
74 a discrete contribution to the whole (of another task) and each is supported by the whole
75 (of another)” [16-18]. This type of interdependence usually appears when a construction
76 assignment is allocated by areas in which the assignment is the linear combination of
77 individual tasks. *Sequential interdependence* describes the interdependence of two
78 tasks/workers where “the previous one must act properly before the next; and unless the
79 previous one acts, the next one cannot solve its output problem” [17]. Sequential
80 interdependence is common as construction schedules are typically developed according to
81 a specific logical sequence to facilitate the completion of tasks in chronological order.
82 *Reciprocal interdependence* refers to the interdependence of two tasks/workers “in which
83 the outputs of each become inputs for the others” [17]. This type of interdependence is also
84 familiar in construction industry. For example, if two rebar workers are assigned to do
85 different shifts, one of them completes a shift and goes home; while another comes to
86 continue the task in his shift. A common feature of these three types of interdependence is
87 the same: if one worker fails to accomplish his task, the productivity of entire team

88 degrades. However, each type of interdependence has different effects on the project
89 progress. Specifically, workers with pooled interdependence are able to conduct individual
90 tasks independently, workers with reciprocal interdependence are interlocked and their
91 productivities are interactively affected by each other, workers with sequential
92 interdependence often cannot commence their tasks on time. Identifying these types of
93 interdependence will enable managers to re-consider the implications in assigning workers
94 in proper assignment at right time slots, so as to avoid any potential negative effects.

95 Due to the area-restricted nature of construction assignment, this study utilizes locations of
96 workers to directly derive the interdependence from measurements [19]. The
97 spatiotemporal locations of each worker can be collected by various monitoring systems,
98 such as real-time location system (RTLS) and camera surveillance system around the
99 construction sites [20-24]. There have been various studies to utilize RTLS to measure if
100 the proximity between workers and hazardous regions exceeds the allowable threshold,
101 and to identify workspaces concurrently occupied multiple both workers and equipment
102 which is an evidence of conflicts and congestions [25-28]. However, major manual tasks on
103 sites demand collaboration in physical proximity, leading to false alarms and work
104 interruptions [29-32].

105 In order to realistically reflect how workspaces are utilized in construction projects, this
106 study specifies that workers in reciprocal interdependence can share the same workspace
107 at the same time; and workers in sequential interdependence can share the same
108 workspace at different time; while workers in pooled interdependence cannot share the

109 same workspace anytime. A schematic illustration of the three types of interdependence
 110 and their corresponding workspace sharing scenarios is demonstrated in Fig. 1.



111 Pooled interdependence Reciprocal interdependence Sequential interdependence

112 Fig. 1 The schematic diagram of various interdependence and workspace sharing scenarios

113 To derive the interdependence level from workers' trajectories and workspace uses, a
 114 quantitative method is developed based on the following assumptions:

- 115 • The topological distance between workspaces can be considered as an indicator for
 116 interdependence relationships. This assumption stems from the fact that to
 117 cooperate with each other on construction sites, workers have to be in physical
 118 proximity.
- 119 • Workspace considered in this study is assumed to be open space occupied by
 120 workers for direct manual works, not for work breaks, preparation works, etc. For
 121 example, crane operation does not have the area-restricted characteristic since
 122 operators can manipulate away from building components. Therefore, movements
 123 of workers in the trajectories data have to be filtered by observation or an automatic
 124 model – switching state-space model [33].
- 125 • Workers are classified by trades: each worker is capable of doing one type of tasks
 126 with the same skill level.

127 Based on these assumptions, an interdependence network can be generated to objectively
128 and graphically represent the spatiotemporal relationships of workspaces by the method
129 elaborated subsequently.

130

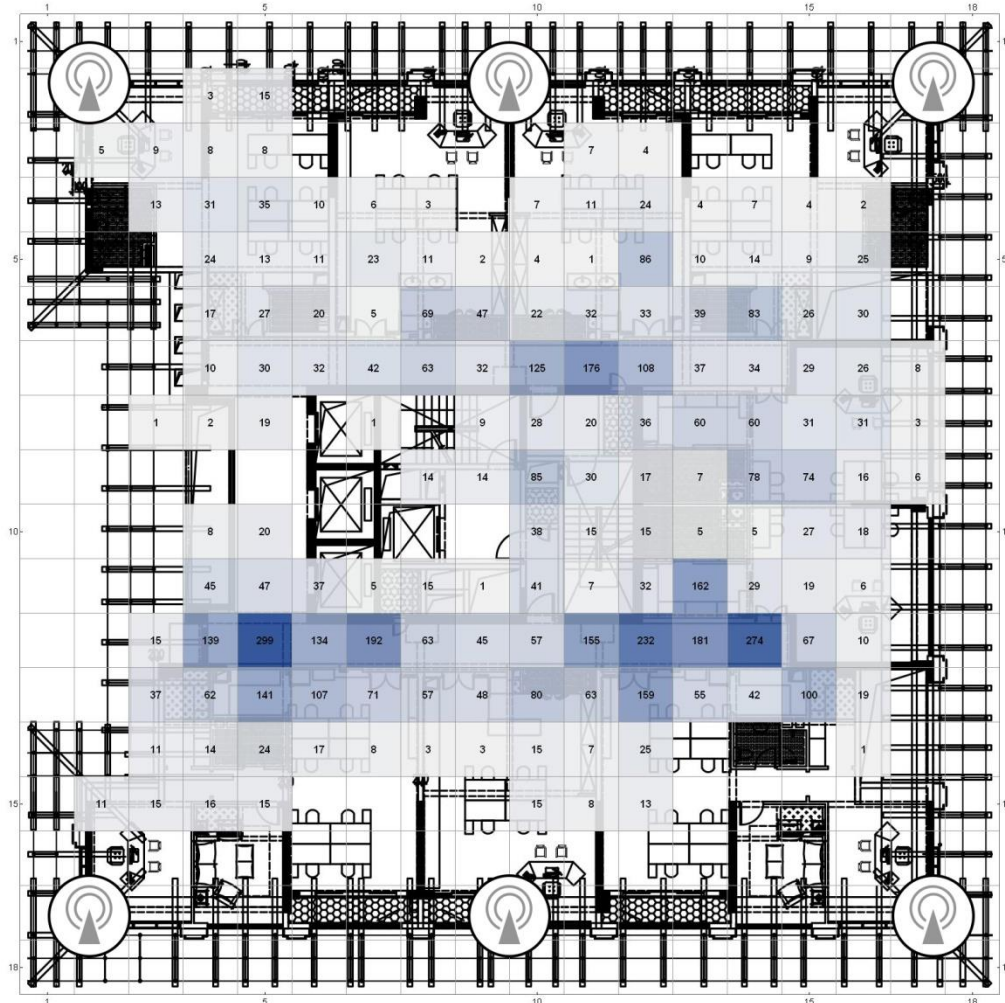
131 **3. Key steps to construct the interdependence network**

132 The proposed method contains three key steps, listed as follows:

133 **Step 1:** Construct a heat map from location tracks

134 This step is to extract a bivariate histogram based on the distribution of individual worker's
135 trajectory in unit time, associated with a specific task.

136 Generating a quantitative representation of workspaces is a challenging issue. Previous
137 studies suggested that a discrete matrix is an effective representation of workspaces [34,
138 35]. Heat/density map is defined here as the mathematical base of workspace of unit
139 personnel, describing the distribution of workers in executing a construction activity
140 measured by real-time location systems [35-38]. To construct such a map, the entire
141 construction site is divided into chessboard-like 2D grids. The number of location points
142 falling into each non-overlapping cell is hence embedded into the matrix. Fig. 2 provides a
143 heat map example for the pipe installation by plumbers. In addition, the number in a
144 specific cell indicates the frequency of the plumber's entries into that cell.



145

146

Fig. 2 The heat map of workspace

147

A key issue in this process is to determine the dimension of grids, which affects the

148

representation of workspace distribution and computational time needed to construct the

149

interdependence network. In previous studies, a $9\text{ m} \times 9\text{ m}$ grid was selected for

150

earthmoving operations [34]; a $3\text{ m} \times 3\text{ m}$ for trucks [35] and $0.5\text{ m} \times 0.5\text{ m}$ for workplace

151

requirements analysis of labors respectively [37]. Although smaller grids ensure a higher

152

accuracy of tracking, the acceptable grid for labors in this paper is identified as $2\text{ m} \times 2\text{ m}$

153

since this study focuses on the distribution of workspace rather than behaviors of workers.

154

Of course, a finer grid can be adopted for analysis if it deems necessary. On the other hand,

155 selecting a $2 m \times 2 m$ ensures that all location-fixed activities can be recorded without area
156 gaps due to the fact the average workers' arm span is $181.7 cm$ [39].

157 Heat map is a simple and visual representation of space occupied by workers that not only
158 contains the boundary but also the distribution of workspace. The element with relatively
159 high value represents that greater efforts are devoted to the activity in the corresponding
160 cell, indicating that the task in that cell demands more working hours.

161 **Step 2:** Compute the level of interdependence between workspaces

162 Graphical distances between heat maps of unit personnel are measured to describe the
163 level of interdependence matrix to facilitate clustering phylogenetic analyses. Distance is
164 defined as a numerical description of how far two objects are geographically apart, while
165 similarity is an indicator describing how close between two objects. Table in the appendix
166 lists popular methods measuring distance and similarity [40, 41]. To simplify the
167 computational process as well as avoid calculation overflow, consider the smallest distance
168 as zero while the biggest distance as one. Since Binary Jaccard distance (BJD) is a robust
169 and efficient estimation where the collected data contain incessant noises due to
170 inadequate accuracy of current RTLS, and the computation time is also saved by Boolean
171 operation, this study employs BJD as an indicator of interdependence between workspaces
172 to describe the relationship between workers, which can be represented as:

$$\text{Binary Jaccard distance} = \frac{|X \cup Y| - |X \cap Y|}{|X \cup Y|}$$

173 where X and Y represent the vectors derived from flattening bivariate histograms of two
174 workers respectively. Notably, taking BJD as an example to show the analysis progress does

175 not mean other computational methods are not feasible, the remaining measurements can
176 also be used where location tracks are generated accurately.

177 Interdependence index is defined as the parameter indicating the strength of
178 interdependence between a pair of workers, which can be computed by subtracting the
179 distance from unit one. To gain a holistic insight into the patterns of population,
180 interdependence matrix is then proposed resembling relationship matrix which is a
181 spreadsheet display of relationships between individuals. Embedded element (i, j)
182 represents the level of interdependence between the worker (i) and worker (j) . If the
183 matrix is extracted from the same group, it is obvious that the interdependence matrix is
184 symmetric with ones at the diagonal line. The reason is that the indices on diagonal line
185 indicate the highest interdependence between a worker and himself. Such matrix shows
186 the proportion of workspace occupied by each pair of workers, suggesting the reciprocal
187 interdependence among workers. If the workers are from adjacent construction stages; the
188 interdependence matrix is used to illustrate the task delivery from the worker at row i to
189 the worker at column j in the matrix, suggesting how much workspace is transferred from
190 worker (i) to worker (j) as well as the strength of sequential interdependence. More
191 remarkably, elements with smaller values in both matrixes denoting pooled
192 interdependence that allocated assignment of worker are separated while have small
193 intersections on the boundaries.

194 **Step 3:** Construct and visualize the interdependence network

195 The interdependence network is represented in a graph which comprises a set of vertices
196 connected by directional and unidirectional curves in 2D or 3D. A vertex in the graph,

197 referring to the node in network, represents unit personnel engaged in the construction
198 project. Lines stand for reciprocal interdependence while dashed lines for pooled
199 interdependence and directional lines for sequential interdependence. Commonly, non-
200 directional edges connected workers from intra-groups and directional edges linked
201 workers from inter-groups, since intra-group members tend to conduct collaborative tasks
202 at the same time, suggesting reciprocal and pooled interdependence while inter-group
203 members at different times, suggesting sequential interdependence. However, multiple and
204 complicated interdependence may appear once construction stages overlap.

205

206 **4. Case study**

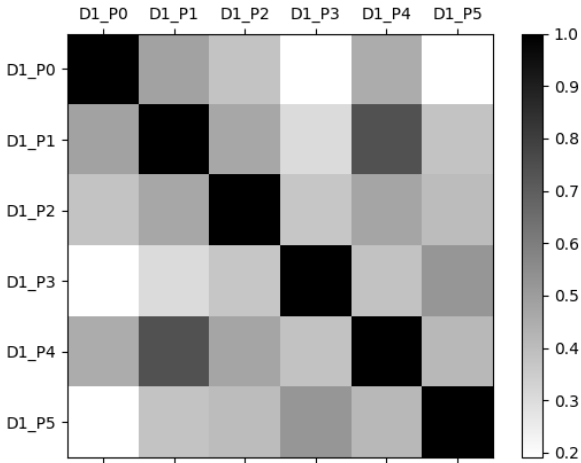
207 To examine the validity of the interdependence network, a multi-story building project in
208 Shenzhen was used to demonstrate the proposed method. With the support of the project
209 management, a team of 7 plumbers, 4 welders, 8 masons, 6 steel fixers and 6 carpenters
210 involving in a series of construction activities of a complete floor was selected to collect
211 relevant spatiotemporal data. The authors explained the experiment to the workers to
212 obtain their informed consent and cooperation and their participation in the research as
213 experimental subjects were voluntary. To simplify the computational progress and
214 decrease the negative impacts on workers normal activities, the manual tasks are tracked
215 two hours per day for a week, composed of piping installation, floor concrete placement,
216 wall reinforcement, and wall concrete framework.

217 RTLS utilized for location tracking in this case was named Proactive Construction
218 Management System (PCMS) [42], containing six anchors deployed on scaffoldings around

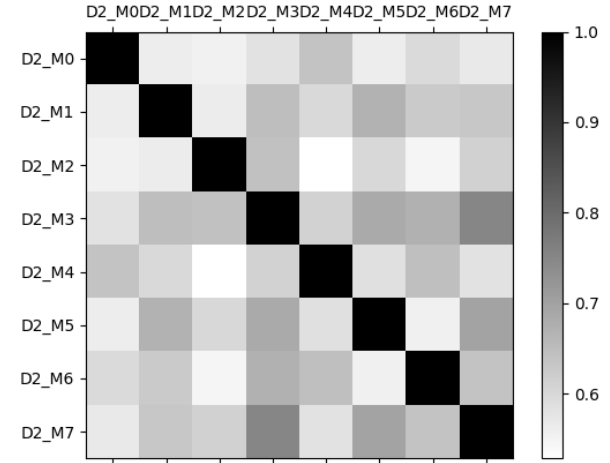
219 the typical floor (refer to detailed deployment in Fig. 2) and a wireless receiver connected
220 to the workstation. Identification tags were attached to the helmets of the above workers
221 involved in onsite construction activities in the 28th floor. Compared with GPS and other
222 outdoor location systems, PCMS was more accurate and adjustable in small outdoor
223 regions as the theoretical accuracy and tolerance using the time of flight (TOF) was within
224 3 meter radius of real positions [43]. However the real-time location system may fail to
225 achieve the theoretical accuracy facing ambient occlusions and excessive workers. Consider
226 this, before and in this experiment, the authors calibrated PCMS by three points with fixed
227 distances and adjusted the moving trajectories of some workers from site observation
228 manually to ensure that the workspace distribution was tracked accurately.

229 4.1. Computation of the level of interdependence between workspaces

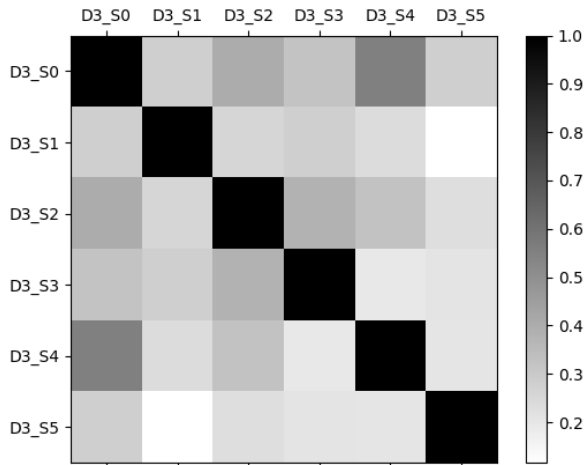
230 In the experiment, relevant data was collected and adopted to construct heat maps (see Fig.
231 2) and compute the interdependence of the above workers' workspaces.



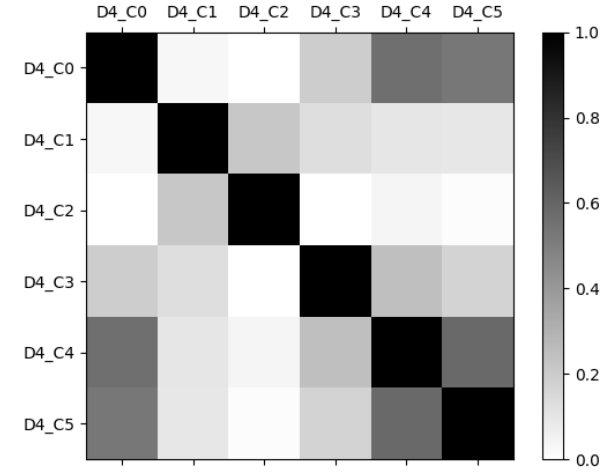
(a) Plumbers



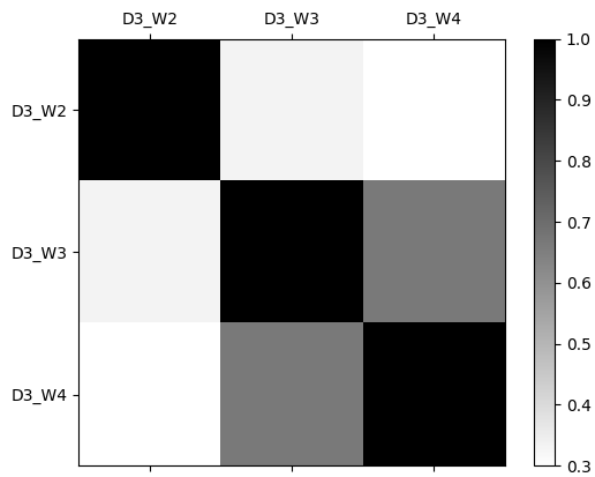
(b) Masons



(c) Steel fixers

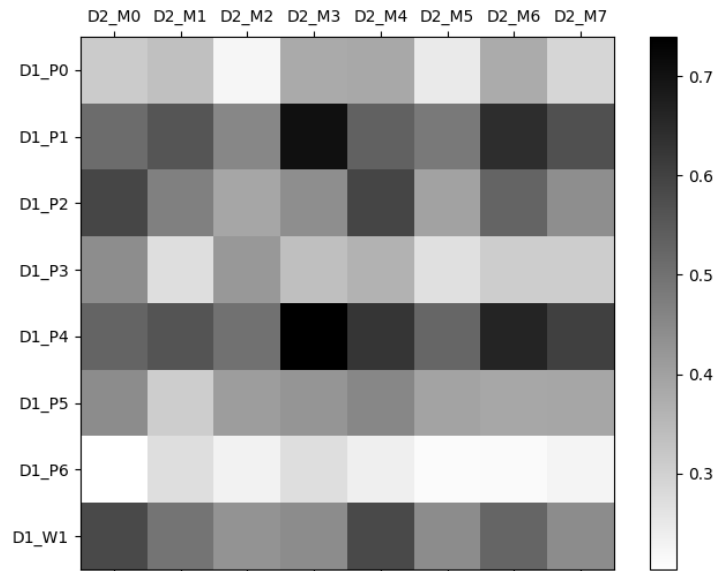


(d) Carpenters

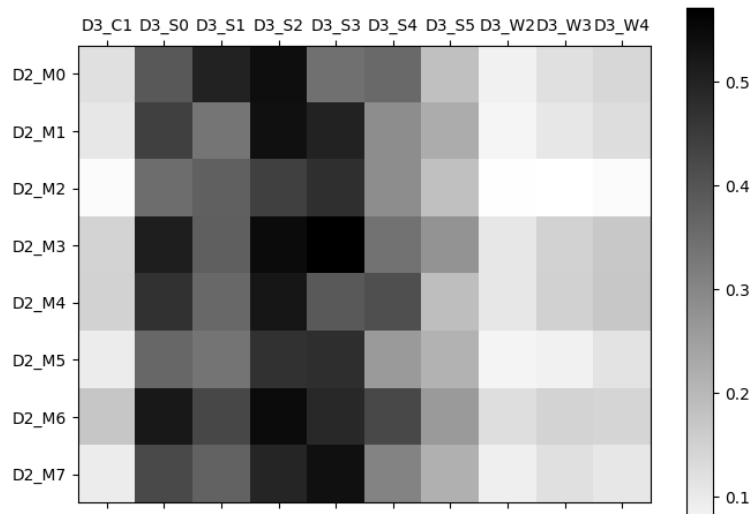


(e) Welders

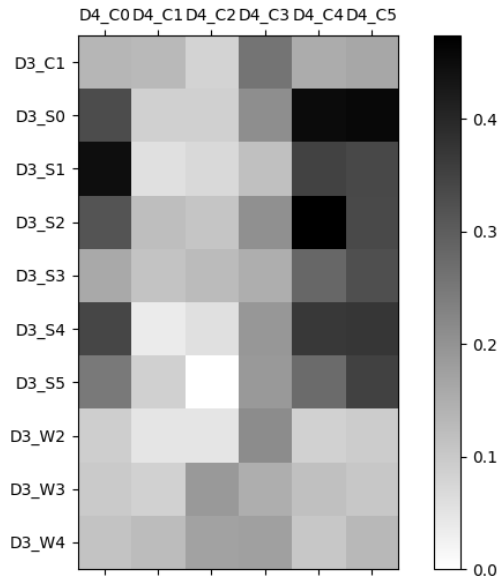
Fig. 3 The generated interdependence matrixes between intra-group workers



(a) Plumbers and masons



(b) Masons and steel fixers

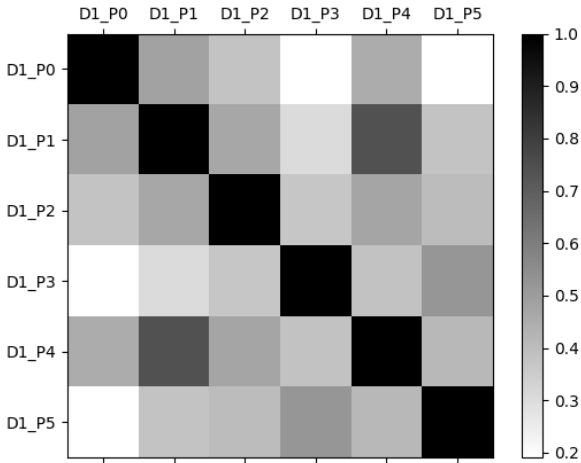


(c) Steel fixers and carpenters

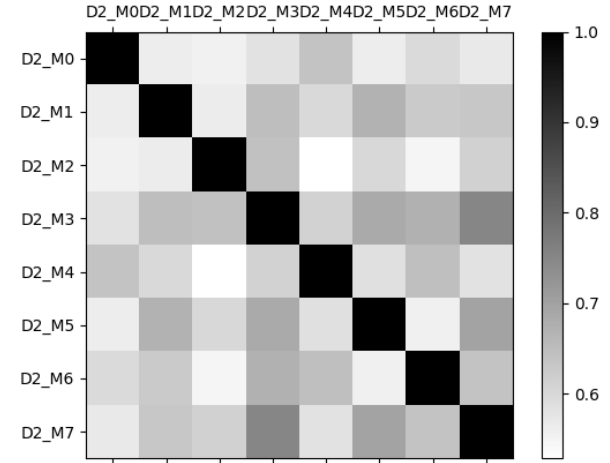
Fig. 4 The generated interdependence matrixes between inter-group workers

233

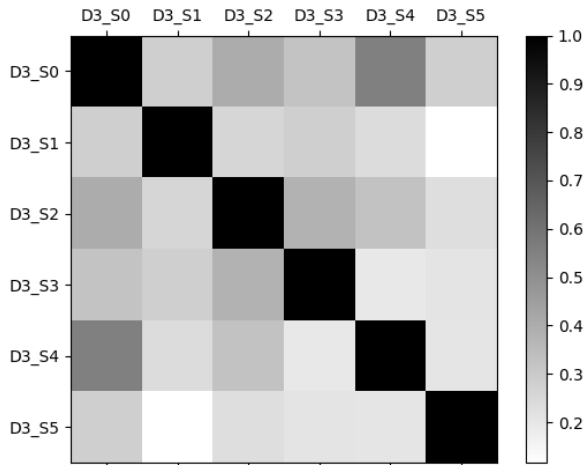
234 shows the generated interdependence matrixes between intra-group workers by Binary
 235 Jaccard distance. The rows and columns show the tag numbers of plumbers (P0 – P5),
 236 masons (M0 – M7), steel fixers (S0 – S5), carpenters (C0 – C5), and welders (W1 – W4)
 237 from the 1st day to the 4th day (D1 – D4). Specifically, number *zero* denotes the group leader.
 238 The gray level of each cell in the grids represents the level of pooled or sequential
 239 interdependence. More gray a cell is, higher the level of interdependence is; vice versa.
 240 Similarly, the interdependence matrixes between inter-group workers showing reciprocal
 241 interdependence were also generated and plotted (see Fig. 4). It can be seen that such
 242 matrixes facilitate the visualization of the interdependence of workspace.



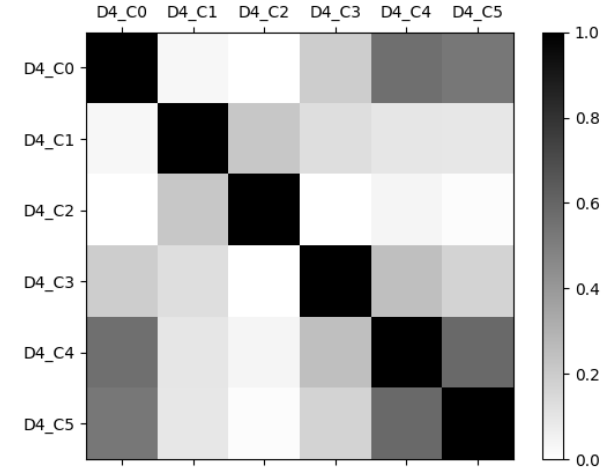
(a) Plumbers



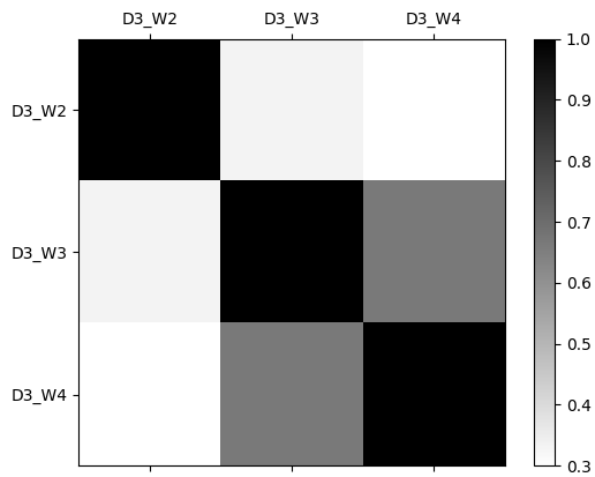
(b) Masons



(c) Steel fixers

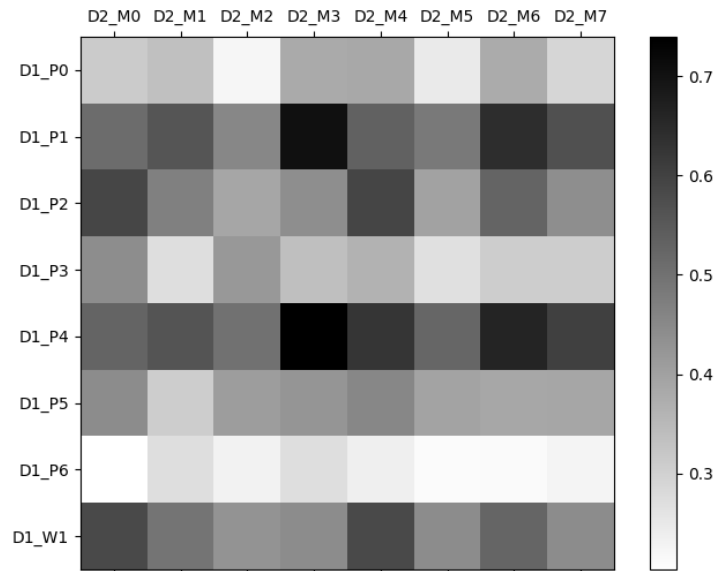


(d) Carpenters

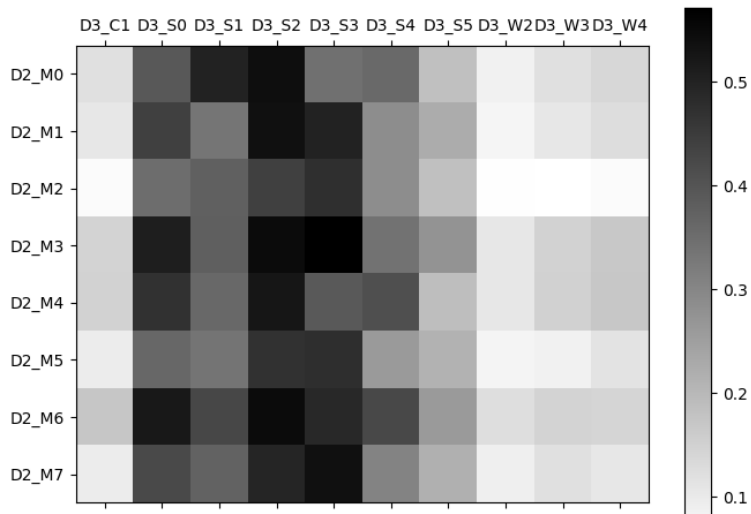


(e) Welders

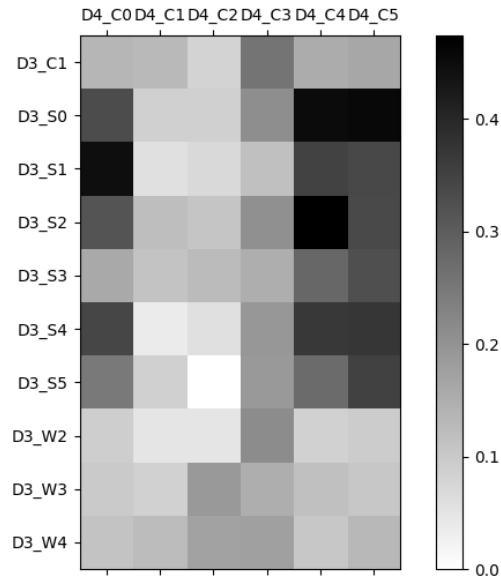
Fig. 3 The generated interdependence matrixes between intra-group workers



(a) Plumbers and masons



(b) Masons and steel fixers



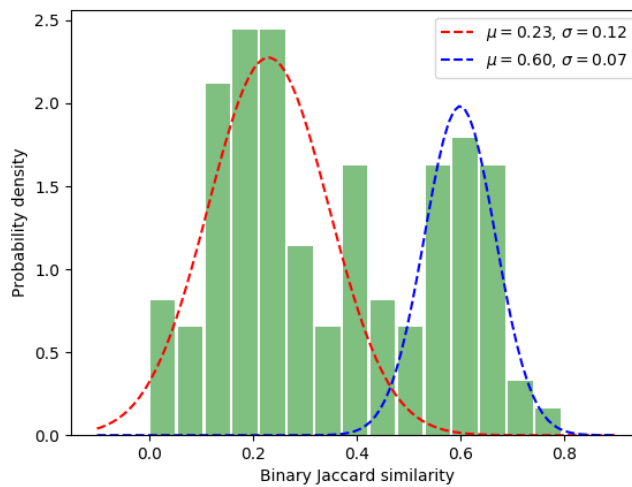
(c) Steel fixers and carpenters

Fig. 4 The generated interdependence matrixes between inter-group workers

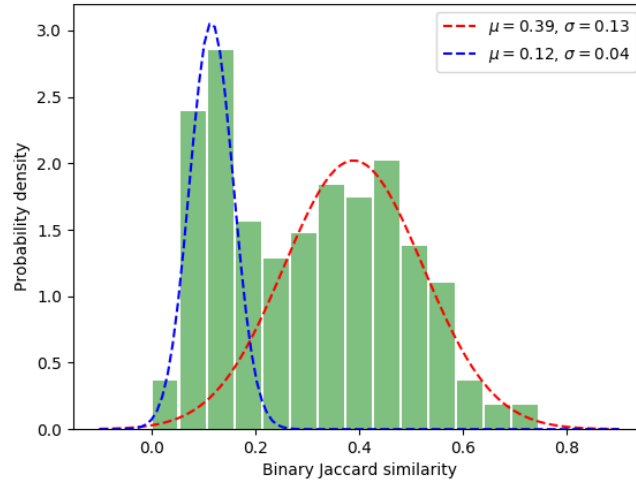
244

245 Accordingly, the histograms of interdependence were produced within days or between
 246 days (see Fig. 5). A consistent finding is that the distribution of interdependence within
 247 days and between days follows 1D Gaussian mixture models with two components.
 248 Through the expectation-maximization (EM) algorithm, the means of small and large
 249 interdependence within days are 0.23 and 0.60 respectively with the covariance of 0.12
 250 and 0.07 (see Fig. 5 (a)); meanwhile the means of small and large interdependence
 251 between days are 0.12 and 0.39 respectively with the covariance of 0.04 and 0.13 (see Fig.
 252 5 (b)). Since the mean and standard deviation of interdependence remain constant along
 253 the entire construction process and the difference follows Gaussian distribution, the
 254 authors suggested to map from each component to a specific interdependence. Commonly,
 255 the pooled interdependent workers have small intersections of workspaces on boundaries
 256 at the same construction stage, in terms of that the level of interdependence is low within

257 days; the reciprocal interdependent workers have large intersections of workspaces at the
 258 same construction stage, in terms of that the level of interdependence is high within days;
 259 while the workers with sequential interdependence have overlaps of workspaces across
 260 different construction stages, in terms of that the level of interdependence is positive
 261 between days. Therefore, the small component within days is mapped to pooled
 262 interdependence, the large component within days to reciprocal interdependence, and
 263 positive component between days to sequential interdependence. To infer the true
 264 interdependence with respect to the whole population, it is necessary to establish 95%
 265 confidence intervals around the stable means. In the case of this project, the lower limits
 266 and upper limits for pooled interdependence and reciprocal interdependence were (0, 0.53)
 267 and (0.50, 0.70) respectively, while that for sequential interdependence were (0, 1).



(a) Within days (pooled and reciprocal)



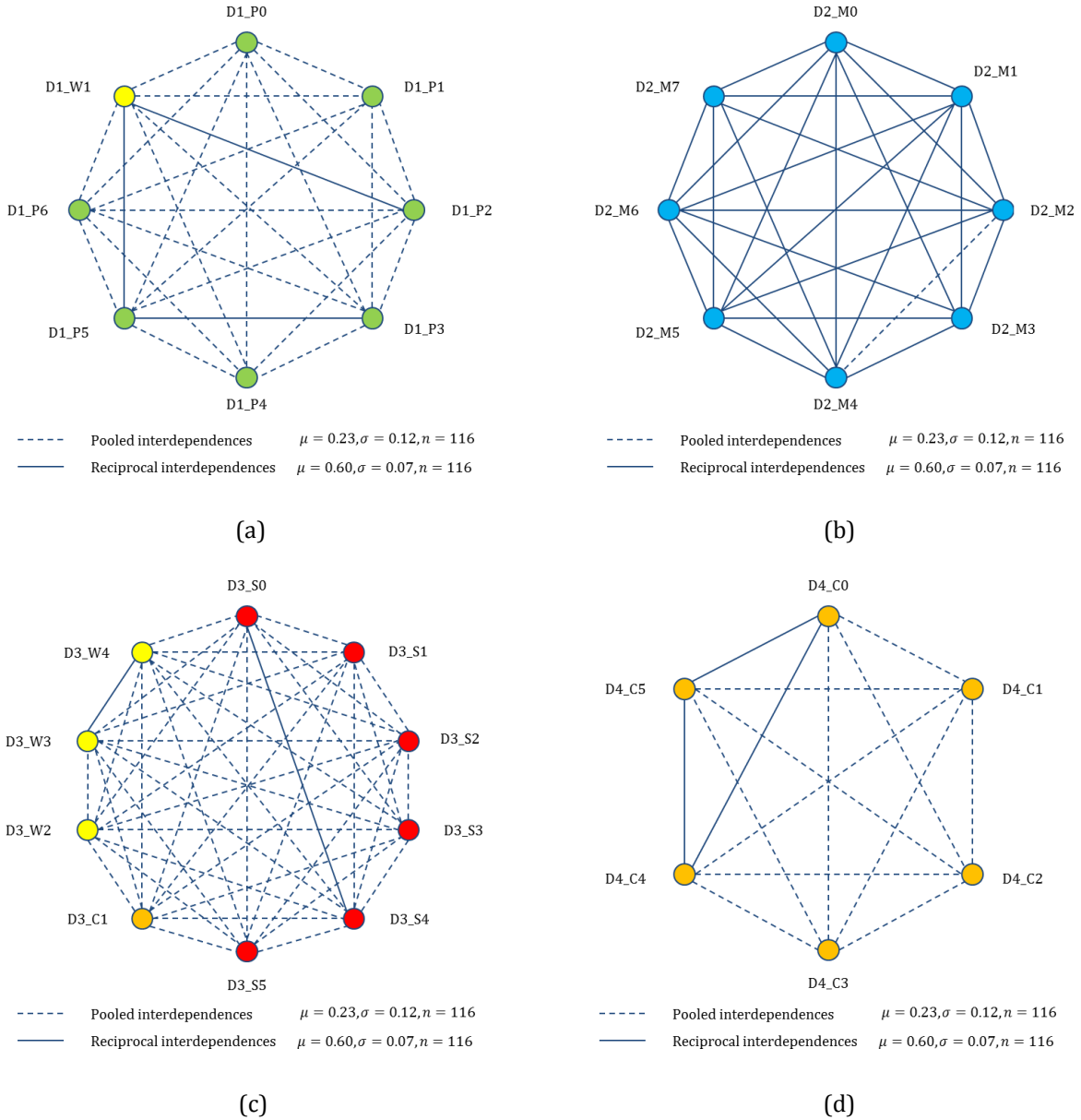
(b) Between days (sequential)

Fig. 5 The histograms of interdependence

268 4.2. Generation of the interdependence network

269 Based on the above level of interdependence, the crucial interdependences were extracted
 270 and highlighted, the interdependence networks yielded. Fig. 6 shows the interdependence
 271 network within days. As Fig. 6 (a) illustrates, 7 plumbers and 1 welder were in charge of
 272 piping installation on the 1st day. Except P1 and P4, the remaining workers were fully
 273 connected by pooled interdependence or reciprocal interdependence. There were only
 274 three reciprocal interdependence between P3 and P5, P5 and W1, as well as W1 and P2,
 275 suggesting that the plumbers were allocated by areas on the 1st day to conduct the piping
 276 installation tasks, and the welder made significant contributions to plumber 2's and
 277 plumber 5's tasks. The group leader – plumber 0 – held pooled interdependence with the
 278 other group members, implying that the task allocation of piping installation by area was
 279 suitable for plumber group.

280



281

Fig. 6 The interdependence network within days

282

As shown in Fig. 6 (b), 8 masons completed the concrete placement of the typical floor on

283

the 2nd day. Almost all of them were connected by reciprocal interdependence, revealing a

284

different task allocation pattern for piping installation. The reason was that the masons

285

collaborated with each other where concrete was poured before hardening, and then

286

moved to the next position after vibration and smoothing. Thus, the spatiotemporal

287 relationships of workspaces were more comprehensive and complicated. Here, mason 0
288 was connected with all masons, proving strong leadership in the group.

289 Fig. 6 (c) shows multiple workers on the 3rd day, containing 6 steel fixers for wall
290 reinforcement, 3 welders for concrete bar welding and a carpenter for concrete formwork
291 removal. Similar to the plumbers, most of the links were dashed lines, indicating that the
292 main task of wall reinforcement was allocated by areas where workers were able to carry
293 out the tasks individually at the same time. In addition, the steel fixers were fully connected
294 with the welders, offering necessary assists in the combination and enhancement of steel
295 components.

296 It can be seen from Fig. 6 (d) that the 6 carpenters participated into the installation of wall
297 concrete framework. C0, C4 and C5 were connected by reciprocal interdependence while
298 others were connected with pooled interdependence. This implied that the main tasks
299 were allocated to individual carpenters by areas while the other tasks were allocated to a
300 subgroup of carpenters by building components.

301 In summary, the networks show that the workers were allocated with construction tasks
302 by areas or components. Pooled interdependence and reciprocal interdependence
303 connected intra-group workers and assembled their works into comprehensive building
304 products. From the structural networks, managers could directly identify the roles that a
305 worker was played within a group and obtain feedback from the worker daily/weekly.

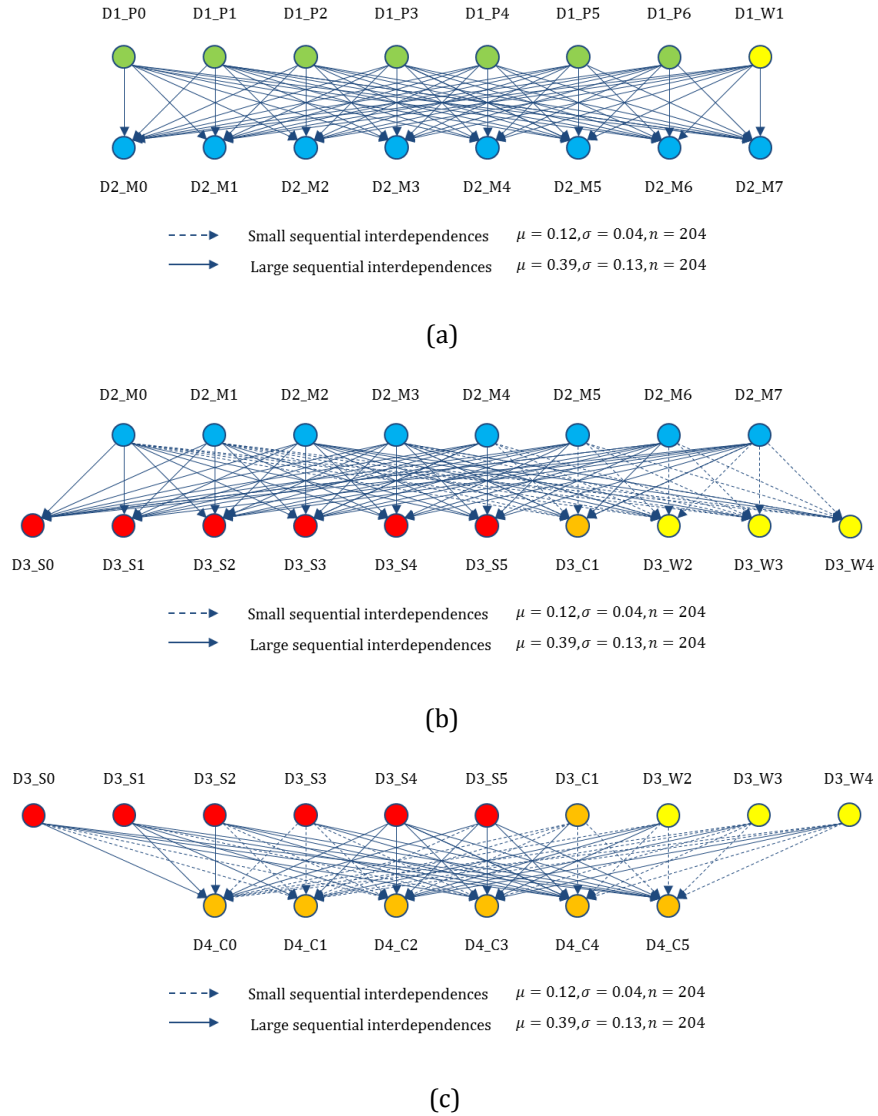


Fig. 7 The interdependence network between days

306

307 On the other hand, the interdependence networks between days were also built to mainly
 308 describing the sequential interdependence by considering adjacent construction groups
 309 across construction stages (see Fig. 7).

310 Fig. 7 (a) shows, the sequential interdependence between the plumber and the masons,
 311 that is the masons conducted floor concrete placement after floor piping installation by the

312 plumbers. Since the collaboration pattern of masons was comprehensive, almost the task of
313 each plumber had an impact on the task of each mason. That's why the major sequential
314 interdependence was large from the Day 1 to Day 2. But in Fig. 7 (b), more small sequential
315 interdependence appeared in the interdependence network from Day 2 to Day 3. Notably,
316 most of the dashed arrows were connected to the welders, suggesting that the welders as
317 the supporters contributing to wall reinforcement tasks. Analogously, most of the small
318 interdependence from the welders in the interdependence network from Day 3 to Day 4
319 (see Fig. 7 (c)).

320 The inter-group interdependence networks from adjacent days mainly showed the
321 sequential interdependence. Most of the sequential interdependence was strong since
322 limited space resources on construction sites had to be reused across construction stages;
323 while weak sequential interdependence mainly connected from/to the supporters who
324 displayed as glue to integrate the other members of the groups. This type of structural
325 networks visually revealed the spatiotemporal order and construction task delivery at the
326 individual level, providing the managers a tool for comparison of real construction process
327 and construction plan.

328

329 **5. Performance evaluation**

330 To further illustrate the usefulness of the proposed interdependence network, the
331 network-based quantitative performance evaluation of the above project was conducted,
332 mainly focusing on construction schedule and construction assignments and cooperation.

333 5.1. Evaluation of construction schedule

334 Construction schedule provides a spatiotemporal order and working patterns of
 335 construction tasks. If all workers stick to the schedule, managers enable the construction
 336 process to be under control and fulfill the quality and quantity requirements in time.
 337 According to the real construction progress of the above project, there were no overlaps
 338 between construction stages, it meant that there should be only one group on construction
 339 site per day to finish one specific task. For example, plumbers, masons and steel fixers only
 340 conducted their tasks on specific days to avoid physical congestions and collisions with
 341 other workers. Specifically, the welders as supporters were assigned with both piping
 342 installation and concrete bar welding tasks, it was necessary for the welders to engage in
 343 the tasks of Day 1 and Day 3 (see Table 1) according to the generated interdependence
 344 networks. However, concrete formwork was installed on Day 3 by the carpenters, who
 345 were supposed to begin their works on Day 4. This task was carried out ahead of normal
 346 schedule, leading to extra workers, potential congestions and collisions of workspaces.
 347 Such unreasonable use of limited workspace on construction sites might cause productivity
 348 decrease or safety issues. Through the visual interdependence network, managers could
 349 directly identify the unreasonable process – carpenter 1 in Fig. 6 (c) – and made a decision
 350 to revise the schedule based on the feedback of workers.

351 Table 1. The spatiotemporal order of workers from the interdependence networks

	Day 1	Day 2	Day 3	Day 4
Plumbers	—————			
Welders	—————		—————	
Masons		—————		
Steel fixers			—————	—————

352

353 5.2. Evaluation of construction assignment and cooperation

354 The unreasonable use of limited workspace on construction sites is usually caused by
 355 unreasonable assignment or cooperation issues. Interdependence networks offer a holistic
 356 view on the use of workspace and workforce organization on construction sites. By
 357 quantitative analysis, this view enables managers to identify the lags in the workforce
 358 organization and task allocation. In this case, according to the generated interdependence
 359 networks, the realistic interdependence, which did exist among workers and across
 360 construction stages, was summarized in Table 2.

361

Table 2. The realistic interdependence among workers

Workers	Stages	Comparison with fully connected networks		
		Pooled interdependence	Reciprocal interdependence	Sequential interdependence
Plumbers	Floor piping installation	90.48%	4.76%	100.00%
Masons	Floor concrete placement	3.57%	92.86%	100.00%
Steel fixers	Wall reinforcement	93.33%	6.67%	100.00%
Welders		66.67%	33.33%	
Carpenters	Wall concrete framework	80.00%	20.00%	100.00%

362

363 As listed in **Error! Reference source not found.**, it is obvious that the working patterns of
 364 different trades were different because of the disproportional pooled interdependence and

365 reciprocal interdependence among group members. The main interdependence for tasks
366 allocated by areas – piping installation, wall reinforcement and concrete framework – were
367 pooled; while the main interdependence for tasks allocated by building components –
368 concrete placement – were reciprocal. Therefore, it was convenient for the manager to
369 identify the lags in working operations from such kind of visual intra-group
370 interdependence networks. In the case, P1 and P4, as well as M3 and M7 were independent
371 with each other, suggesting poor communication when they executed their tasks.
372 Meanwhile P3 and P5, S0 and S4, C0, as well as C4 and C5 were reciprocally interdependent
373 rather than pooled, implying a potential congestions or collisions within these groups. In
374 addition, M2 and M4 were not strongly connected like other members, indicating a loose
375 communication within the mason group. Such lags in working cooperation patterns might
376 result in a low productivity or safety issues, the interdependence networks enabled the
377 manager to determine the cooperation lags in a timely manner. On the other hand, the
378 sequential interdependence measured the level of task delivery at the view of workspace
379 usage. At any construction stage, each group was supposed to have a specific assigned task,
380 allowing members to effectively contribute to the assignment as well as the following tasks
381 next stage. Being aware of how many tasks were delivered for the sequential workers
382 enabled the manager to differentiate the responsibilities from the final products. Such
383 traceable capacity within the network was valuable to identify the root causes when
384 construction accidents happened. For example, if the sequential interdependence were not
385 100%, the manager could identify isolated workers and revise the assignment allocation to
386 make the use of workspace, thus improving the productivity.

387 In summary, through the above analyses, it is evident that the interdependence network is
388 able to aid project managers to assess the performance of construction schedule and
389 identify potential conflicts and risks in task assignments.

390

391 **6. Conclusions**

392 In order to generate a holistic view on how construction assignments are conducted on
393 sites as well as how precise workers abide to the designed schedules, this study presents
394 interdependence network as a novel tool to measure and visualize the task order and
395 workforce organization based on workspace occupancies. Relying on the area-restricted
396 nature of construction activities, the interdependence network deploys the distance of
397 workspace distributions to identify and quantify the interdependence and then visualizes
398 the order and organization by interlinks within or between days. Using the
399 interdependence network, project managers can conveniently assess the appropriateness
400 of task assignment, workspace allocation and work organization. This assessment provides
401 a valuable tool for managers to revise the schedule and workforce organization for
402 improving productivity and safety performances. In addition, as an objective approach to
403 describing workforce organization, an interdependence network provides a useful
404 representation of construction processes which can be a basis for future research
405 endeavors [42].

406 However, this method still needs to be improved with further studies. For example, the
407 scalability for larger and longer construction activities needs to be further examined,
408 comprehensive tasks involving multiple workers to be validated, and the other

409 measurements of interdependence to construct the networks to be implemented and
410 compared; more available information on sites to be fused with the proposed measurement
411 to improve the accuracy. These limitations will be focused on and tested in the future
412 research.

413

414 **Acknowledge**

415 The authors would like to thank Dan Zhu, Ke Qin and Shenzhen Jianye Engineering Group
416 for their support to this research.

417

418 **References**

- 419 [1] D.G. Bachrach, B.C. Powell, B.J. Collins, R.G. Richey, Effects of task interdependence on
420 the relationship between helping behavior and group performance, *Journal of Applied*
421 *Psychology*, 91 (2006) 1396.
- 422 [2] P. André, R.E. Kraut, A. Kittur, Effects of simultaneous and sequential work structures on
423 distributed collaborative interdependent tasks, *Proceedings of the SIGCHI Conference on*
424 *Human Factors in Computing Systems*, ACM, 2014, pp. 139-148.
- 425 [3] B. Shirazi, D. Langford, S. Rowlinson, Organizational structures in the construction industry,
426 *Construction Management & Economics*, 14 (1996) 199-212.
- 427 [4] R. Navon, E. Goldschmidt, Can labor inputs be measured and controlled automatically?,
428 *Journal of Construction Engineering and Management*, 129 (2003) 437-445.
- 429 [5] R. Navon, Automated project performance control of construction projects, *Automation in*
430 *construction*, 14 (2005) 467-476.
- 431 [6] R. Navon, Research in automated measurement of project performance indicators,
432 *Automation in Construction*, 16 (2007) 176-188.
- 433 [7] R. Alsamadani, M. Hallowell, A.N. Javernick-Will, Measuring and modelling safety
434 communication in small work crews in the US using social network analysis, *Construction*
435 *Management and Economics*, 31 (2013) 568-579.
- 436 [8] M. Loosemore, Social network analysis: using a quantitative tool within an interpretative
437 context to explore the management of construction crises, *Engineering, Construction and*
438 *Architectural Management*, 5 (1998) 315-326.
- 439 [9] P.S. Chinowsky, J. Diekmann, J. O'Brien, Project organizations as social networks, *Journal*
440 *of Construction Engineering and Management*, 136 (2009) 452-458.

441 [10] P. Chinowsky, J. Diekmann, V. Galotti, Social network model of construction, *Journal of*
442 *construction engineering and management*, 134 (2008) 804-812.

443 [11] S.D. Pryke, Analysing construction project coalitions: exploring the application of social
444 network analysis, *Construction Management and Economics*, 22 (2004) 787-797.

445 [12] P. Chinowsky, J.E. Taylor, M. Di Marco, Project network interdependency alignment: New
446 approach to assessing project effectiveness, *Journal of Management in Engineering*, 27 (2010)
447 170-178.

448 [13] T.A. Sykes, V. Venkatesh, S. Gosain, Model of acceptance with peer support: A social
449 network perspective to understand employees' system use, *MIS quarterly*, (2009) 371-393.

450 [14] L.B. Mohr, Organizational technology and organizational structure, *Administrative Science*
451 *Quarterly*, (1971) 444-459.

452 [15] A.H. Van de Ven, A.L. Delbecq, R. Koenig Jr, Determinants of coordination modes within
453 organizations, *American sociological review*, (1976) 322-338.

454 [16] J.D. Thompson, *Organizations in action: Social science bases of administrative theory*,
455 Transaction publishers 1967.

456 [17] G.S. Van der Vegt, O. Janssen, Joint impact of interdependence and group diversity on
457 innovation, *Journal of management*, 29 (2003) 729-751.

458 [18] M.N. Kiggundu, Task interdependence and job design: Test of a theory, *Organizational*
459 *behavior and human performance*, 31 (1983) 145-172.

460 [19] R. Navon, E. Goldschmidt, Monitoring labor inputs: automated-data-collection model and
461 enabling technologies, *Automation in Construction*, 12 (2003) 185-199.

462 [20] I. Brilakis, M.-W. Park, G. Jog, Automated vision tracking of project related entities,
463 *Advanced Engineering Informatics*, 25 (2011) 713-724.

464 [21] J. Park, K. Kim, Y.K. Cho, Framework of Automated Construction-Safety Monitoring
465 Using Cloud-Enabled BIM and BLE Mobile Tracking Sensors, *Journal of Construction*
466 *Engineering and Management*, (2016) 05016019.

467 [22] J. Teizer, T. Cheng, Y. Fang, Location tracking and data visualization technology to
468 advance construction ironworkers' education and training in safety and productivity, *Automation*
469 *in Construction*, 35 (2013) 53-68.

470 [23] J. Yang, O. Arif, P.A. Vela, J. Teizer, Z. Shi, Tracking multiple workers on construction
471 sites using video cameras, *Advanced Engineering Informatics*, 24 (2010) 428-434.

472 [24] J. Song, C.T. Haas, C.H. Caldas, Tracking the location of materials on construction job sites,
473 *Journal of Construction Engineering and Management*, 132 (2006) 911-918.

474 [25] J. Teizer, B.S. Allread, C.E. Fullerton, J. Hinze, Autonomous pro-active real-time
475 construction worker and equipment operator proximity safety alert system, *Automation in*
476 *Construction*, 19 (2010) 630-640.

477 [26] J. Teizer, T. Cheng, Proximity hazard indicator for workers-on-foot near miss interactions
478 with construction equipment and geo-referenced hazard areas, *Automation in Construction*, 60
479 (2015) 58-73.

480 [27] H. Wu, J. Tao, X. Li, X. Chi, H. Li, X. Hua, R. Yang, S. Wang, N. Chen, A location based
481 service approach for collision warning systems in concrete dam construction, *Safety science*, 51
482 (2013) 338-346.

483 [28] I.G. Awolusi, E.D. Marks, Safety Activity Analysis Framework to Evaluate Safety
484 Performance in Construction, *Journal of Construction Engineering and Management*, (2016)
485 05016022.

- 486 [29] H. Kim, H.-S. Lee, M. Park, B. Chung, S. Hwang, Automated hazardous area identification
487 using laborers' actual and optimal routes, *Automation in Construction*, 65 (2016) 21-32.
- 488 [30] J. Wang, S. Razavi, Two 4D Models Effective in Reducing False Alarms for Struck-by-
489 Equipment Hazard Prevention, *Journal of Computing in Civil Engineering*, 30 (2016) 04016031.
- 490 [31] J. Wang, S.N. Razavi, Low false alarm rate model for unsafe-proximity detection in
491 construction, *Journal of Computing in Civil Engineering*, 30 (2015) 04015005.
- 492 [32] J. Park, E. Marks, Y.K. Cho, W. Suryanto, Performance test of wireless technologies for
493 personnel and equipment proximity sensing in work zones, *Journal of Construction Engineering
494 and Management*, 142 (2015) 04015049.
- 495 [33] Y. Xincong, L. Heng, W. Fenglai, L. Xiaochun, C. Dongping, Using switching state-space
496 model to identify work states based on movement data, *CRIOCMThe University of Hong Kong*,
497 2016.
- 498 [34] N. Pradhananga, J. Teizer, Cell-based construction site simulation model for earthmoving
499 operations using real-time equipment location data, *Visualization in Engineering*, 3 (2015) 12.
- 500 [35] C. Zhang, A. Hammad, T.M. Zayed, G. Wainer, H. Pang, Cell-based representation and
501 analysis of spatial resources in construction simulation, *Automation in construction*, 16 (2007)
502 436-448.
- 503 [36] O. Golovina, J. Teizer, N. Pradhananga, Heat map generation for predictive safety planning:
504 Preventing struck-by and near miss interactions between workers-on-foot and construction
505 equipment, *Automation in Construction*, 71 (2016) 99-115.
- 506 [37] S. Zhang, J. Teizer, N. Pradhananga, C.M. Eastman, Workforce location tracking to model,
507 visualize and analyze workspace requirements in building information models for construction
508 safety planning, *Automation in Construction*, 60 (2015) 74-86.
- 509 [38] H. Li, X. Yang, M. Skitmore, F. Wang, P. Forsythe, Automated classification of
510 construction site hazard zones by crowd-sourced integrated density maps, *Automation in
511 Construction*, (2017).
- 512 [39] J.H. Wilmore, A.R. Behnke, An anthropometric estimation of body density and lean body
513 weight in young men, *Journal of Applied Physiology*, 27 (1969) 25-31.
- 514 [40] M.M. Deza, E. Deza, Distances and Similarities in Data Analysis, *Encyclopedia of
515 Distances*, Springer2016, pp. 327-345.
- 516 [41] M.M. Deza, E. Deza, *Encyclopedia of distances*, *Encyclopedia of Distances*, Springer2009,
517 pp. 1-583.
- 518 [42] H. Li, M. Lu, G. Chan, M. Skitmore, Proactive training system for safe and efficient precast
519 installation, *Automation in Construction*, 49 (2015) 163-174.
- 520 [43] H. Li, X. Yang, F. Wang, T. Rose, G. Chan, S. Dong, Stochastic state sequence model to
521 predict construction site safety states through Real-Time Location Systems, *Safety science*, 84
522 (2016) 78-87.

523

Table I Multiple distance and similarity measurements

Name	Formula	Distance range
$D_{Euclidean}(X, Y)$	$\sqrt{\sum_{i=1}^n (x_i - y_i)^2}$	$[0, +\infty)$
$D_{Standardized\ Euclidean}(X, Y)$	$\sqrt{\sum_{i=1}^n (x_i^* - y_i^*)^2}$ $x^* = \frac{x - \mu_x}{\sigma_x}, y^* = \frac{y - \mu_y}{\sigma_y}$	$[0, 1]$
$D_{Chebyshev}(X, Y)$ or $D_{Chessboard}(X, Y)$	$\max(x_i - y_i)$	$[0, +\infty)$
$D_{Manhattan}(X, Y)$	$\sum_{i=1}^n x_i - y_i $	$[0, +\infty)$
$D_{Canberra}(X, Y)$	$\sum_{i=1}^n \frac{ x_i - y_i }{ x_i + y_i }$	$[0, n]$
$D_{Hellinger}(X, Y)$	$\frac{1}{\sqrt{2}} \sqrt{\sum_{i=1}^n (\sqrt{x_i} - \sqrt{y_i})^2}$	$[0, +\infty)$
$D_{Binary\ Jaccard}(X, Y)$	$\frac{ X \cup Y - X \cap Y }{ X \cup Y }$	$[0, 1]$
$S_{Correlation}(X, Y)$	$\frac{\frac{1}{n} \sum_{i=1}^n x_i y_i - \mu_x \mu_y}{\sigma_x \sigma_y}$	$[-1, +1]$
$S_{Cosine}(X, Y)$	$\frac{\sum_{i=1}^n x_i y_i}{\sqrt{\sum_{i=1}^n x_i^2} \sqrt{\sum_{i=1}^n y_i^2}}$	$[0, 1]$
$S_{Jaccard}(X, Y)$	$\frac{\sum_i \min(x_i, y_i)}{\sum_i \max(x_i, y_i)}$	$[0, 1]$